
SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

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Form 8-K
CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

OCTOBER 21, 2002 (OCTOBER 21, 2002) (DATE OF REPORT (DATE OF EARLIEST EVENT REPORTED))

CENDANT CORPORATION
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE
(STATE OR OTHER JURISDICTION

1-10308 (COMMISSION FILE NO.) 06-0918165 (I.R.S. EMPLOYER

OF INCORPORATION OR ORGANIZATION)

IDENTIFICATION NUMBER)

9 WEST 57TH STREET
NEW YORK, NY
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICE)

10019 (ZIP CODE)

(212) 413-1800 (REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

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ITEM 5. OTHER EVENTS

EARNINGS RELEASE

On October 21, 2002, we reported our third quarter 2002 results, which included our Consolidated Condensed Statements of Cash Flows for the nine months ended September 30, 2002 and 2001 and our Consolidated Schedules of Free Cash Flows for the nine months ended September 30, 2002 and 2001. We also announced that our Board of Directors authorized a share repurchase program of \$200 million. Our third quarter 2002 results and the share repurchase program announcement are discussed in more detail in the press release attached hereto as Exhibit 99.1, which is incorporated by reference in its entirety.

Free cash flow is a measure used by management to evaluate liquidity and financial condition. Free cash flow represents cash available for the repayment of debt and other corporate purposes such as acquisitions and investments. The Company has provided the Consolidated Schedules of Free Cash Flows as it reflects the measure by which management evaluates the performance of its cash flows. Such measure of performance may not be comparable to similarly titled measures used by other companies and is not a measurement recognized under generally accepted accounting principles. Therefore, free cash flow should not be construed as a substitute for income or cash flow from operations in measuring operating results or liquidity. The Consolidated Schedules of Free Cash Flows for the nine months ended September 30, 2002 and 2001 should be read in conjunction with the Company's Consolidated Condensed Statements of Cash Flows and Consolidated Condensed Statements of Operations attached hereto, as well as the Company's Consolidated Statements of Cash Flows and Consolidated Statements of Operations included within the Company's Annual Report on Form 10-K/A for the year ended December 31, 2001 filed with the Securities and Exchange Commission on August 19, 2002.

ITEM 7. EXHIBITS

See Exhibit Index.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CENDANT CORPORATION

BY: /s/ Tobia Ippolito
Tobia Ippolito

Executive Vice President, Finance and

Chief Accounting Officer

Date: October 21, 2002

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CENDANT CORPORATION
CURRENT REPORT ON FORM 8-K

EXHIBIT INDEX

NO. **DESCRIPTION** - ------ 99.1 Press Release: Cendant Reports Results for Third Quarter 2002; Announces Increased Share Repurchase

Program

EXHIBIT

[CENDANT LOGO]

CENDANT REPORTS RESULTS FOR THIRD QUARTER 2002; ANNOUNCES INCREASED SHARE REPURCHASE PROGRAM

3Q 2002 Adjusted EPS Was \$0.28, Including Previously Announced \$0.17 Per Share Non-Cash Charge Related to Mortgage Servicing Rights, In Line with Revised Guidance

3Q 2002 Reported EPS from Continuing Operations Increased 14% to \$0.24 Versus \$0.21 in 3Q 2001

Board of Directors Has Authorized \$200 Million Share Repurchase Program

NEW YORK, NY, OCTOBER 21, 2002 - Cendant Corporation (NYSE: CD) today reported third quarter 2002 Adjusted EPS of \$0.28, in line with recently revised guidance. This result includes a previously announced \$0.17 per share non-cash charge related to the revaluation of the Company's mortgage servicing rights asset (MSR). The Company also affirmed that it continues to expect fourth quarter 2002 Adjusted EPS from continuing operations of \$0.29, an increase of 38% over fourth quarter 2001, and full year 2002 Adjusted EPS from continuing operations of \$1.26, an increase of 31% over 2001.

Cendant's Chairman, President and CEO, Henry R. Silverman, stated: "On a cash basis, our business segments performed at or ahead of expectations this quarter, despite a challenging environment for commercial travel and corporate spending. Upside was driven primarily by our residential real estate brokerage and Avis car rental businesses. Although our reported mortgage servicing earnings were negatively impacted by unprecedented levels of refinancing activity, our servicing portfolio grew and recurring cash flow increased.

During the third quarter we continued to deploy our free cash flow to create shareholder value. We retired over \$300 million in debt and invested over \$375 million in acquisitions expected to be immediately accretive. However, going forward, we plan to change that mix and substantially curtail acquisition activity in order to deploy our free cash flow primarily to reduce debt and repurchase stock. To that end, our Board of Directors has authorized a share repurchase program of \$200 million."

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RECONCILIATION OF THIRD QUARTER REPORTED EPS TO ADJUSTED EPS
Adjusted EPS excludes items that are of a non-recurring or unusual nature,
including securities litigation costs and acquisition and integration related
costs consisting primarily of the non-cash amortization of the pendings and
listings intangible asset from real estate brokerage acquisitions. In 2001,
Adjusted EPS also excludes certain effects on our operations from the September
11th terrorist attacks and Homestore.com related items. Adjusted EPS is a
non-GAAP (generally accepted accounting principles) measure, but the Company
believes that it is useful to assist investors in gaining an understanding of
the trends and results of operations for the Company's core businesses. Adjusted
EPS should be viewed in addition to, and not in lieu of, the Company's reported
results. The following table reconciles Reported EPS from Continuing Operations
to Adjusted EPS, identifying the items reflected in reported results that are
considered to be of an unusual or non-recurring nature for purposes of deriving
Adjusted EPS. Some numbers may not add due to rounding:

THIRD THIRD
FIRST CALL
QUARTER
QUARTER %
CONSENSUS
2002 2001
CHANGE
ESTIMATE --Reported EPS
from
Continuing

Operations \$ 0.24 \$ 0.21

14% Litigation settlement and related costs(1) 0.00 0.01 Acquisition and integration related costs(2) 0.03 - Costs related to 9/11 terrorist attacks -0.05 Losses related to equity in Homestore.com - 0.02 ADJUSTED EPS FROM CONTINUING OPERATIONS(3) \$ 0.28 \$ 0.29 (3%) \$ 0.28 ====== ======= == _____

- (1) Third quarter 2002 litigation settlement and related costs were less than \$0.005 per share.
- (2) This charge is primarily the non-cash amortization of the pendings and listings intangible asset from real estate brokerage acquisitions.
- (3) Third quarter 2002 Adjusted EPS includes a \$0.17 per share non-cash, after-tax charge related to MSR writedown.

RECENT DEVELOPMENTS

The Company had several important accomplishments during the third quarter of 2002:

- Retired \$304 million of debt including \$264 million carrying amount of our zero coupon senior convertible contingent notes (CODES) due February 2021, \$30 million of our 7 3/4% notes due December 2003, and \$10 million of our 11% senior subordinated notes due May 2009, thereby reducing total net debt, including preferred minority interest, to \$5.4 billion. This resulted in a net extraordinary loss of approximately \$3 million related to the early extinguishment of debt.
- Completed acquisitions for approximately \$325 million in cash, including DeWolfe Companies, Trust International and Lodging.com, and funded over \$50 million in liabilities related to previously completed acquisitions.

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- Agreed to acquire certain assets of Budget Group, Inc. for approximately \$110 million in cash, which will be distributed to bondholders, and the assumption of certain liabilities and asset-backed vehicle financing. In addition, following the completion of the transaction, Cendant expects to invest approximately \$400 million in cash to restructure Budget's operations, including approximately \$200 million to increase equity in Budget's rental truck fleet.
- Announced that, beginning in 2003, the Company will expense stock options.

THIRD QUARTER 2002 SEGMENT RESULTS

The following discussion of operating results addresses segment revenue and Adjusted EBITDA, which is defined as earnings from continuing operations before non-program related interest, income taxes, non-program related depreciation and amortization, minority interest and, in 2001, equity in Homestore.com. Adjusted EBITDA also excludes certain items that are of a non-recurring or unusual nature and are not measured in assessing segment performance including, in 2001, certain effects on our operations from the September 11th terrorist attacks. We believe this metric is the most informative presentation of how management evaluates performance and allocates resources. Revenue and Adjusted EBITDA are expressed in millions.

REAL ESTATE SERVICES

(Consisting of the Company's real estate franchise brands, brokerage operations, mortgage services and relocation services.)

2001 %
CHANGE
-----REVENUES
\$ 1,331
\$ 514
159% -----ADJUSTED
EBITDA
\$ 69 \$
287
(76%) -

Revenues and Adjusted EBITDA were positively impacted by real estate brokerage acquisitions (primarily NRT in April 2001) and by growth in our real estate franchise business due to increases in transaction volume, market share and price. As previously announced, revenues and Adjusted EBITDA were negatively impacted by a \$275 million non-cash writedown of the carrying value of our mortgage servicing rights asset (MSR), due to an unprecedented amount of refinancing activity and related acceleration of loan prepayment speeds. Revenues and Adjusted EBITDA were also negatively impacted by a decline in relocation volumes, owing to a continued weak corporate spending environment.

HOSPITALITY

2002

(Consisting of the Company's nine franchised lodging brands, timeshare exchange and interval sales, and vacation rental.)

2001 %
CHANGE
-----REVENUES
\$ 671 \$
465 44%
----ADJUSTED
EBITDA
\$ 205 \$
152 35%

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Revenues and Adjusted EBITDA increased primarily due to the acquisitions of Trendwest and Equivest in 2002. In addition, operating results were favorably impacted by organic growth in RCI timeshare subscription and transaction fees and in Fairfield timeshare unit sales and related financing income. Revenue and Adjusted EBITDA growth was partially offset by lower revenues within our lodging franchise operations, as revenues per available room declined 8% year over year. However, comparable quarter over quarter travel volumes and related occupancy trends continued to improve during third quarter 2002 versus second quarter 2002.

TRAVEL DISTRIBUTION

(Consisting of electronic global distribution services for the travel industry

```
and travel agency services.)
  2002
 2001 %
 CHANGE
-----
REVENUES
$ 432 $
24 N/M
-----
EBITDA
$ 129 $
1 N/M -
-----
-----
N/M = not meaningful, as periods are not comparable due to acquisitions of
      businesses
Revenues and EBITDA increased due to the October 2001 acquisitions of Galileo
International, Inc. and Cheap Tickets, Inc. Although travel has progressively rebounded from its lows following the September 11, 2001 terrorist attacks,
booking volumes at Galileo and our travel agency businesses have not yet reached
pre-September 11th levels.
VEHICLE SERVICES
(Consisting of car rental, vehicle management services and fuel card services.)
 2001 %
 CHANGE
-----
-----
REVENUES
$ 1,085
$1,036
5% ----
--- ---
 ----
ADJUSTED
EBITDA
$ 143 $
95 51%
 -----
  _
Revenues and Adjusted EBITDA increased primarily due to stronger than expected
results at the Avis car rental business, reflecting increases in both pricing
and market share.
FINANCIAL SERVICES
(Consisting of individual membership products, insurance-related services,
financial services enhancement products and tax preparation services.)
  2002
 2001 %
 CHANGE
 -----
-----
REVENUES
$ 322 $
  338
(5%) --
```

EBITDA

```
$ 122 $ 58 110% -----
```

Revenue declined while EBITDA increased primarily due to the 2001 outsourcing of

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the individual membership business to Trilegiant. As expected, the retained base of membership customers existing prior to the Trilegiant transaction continued to decline, resulting in lower revenues to Cendant, while new member marketing and operating costs are now borne by Trilegiant, resulted in higher margins. In addition, 2001 results included \$41 million in expenses related to the Trilegiant outsourcing transaction.

BALANCE SHEET AND OTHER ITEMS

- Free cash flow for the nine months ended September 30, 2002 was approximately \$1.2 billion. The company projects free cash flow for the full year 2002 of approximately \$1.6 billion. 2002 free cash flow as now defined is less than previous forecasts due to the Company's determination to include cash invested to grow its management and mortgage programs as a cash use in its definition of free cash flow.
- As of September 30, 2002, the Company had \$205 million of cash and cash equivalents, \$5.2 billion of debt and \$375 million of preferred minority interest. In addition, the Company has \$863 million of mandatorily convertible Upper DECS securities outstanding.
- - As of September 30, 2002, the net debt to total capital ratio was 35%. The ratio of Adjusted EBITDA to net non-program related interest expense was 10 to 1 for third quarter 2002.
- - As of September 30, 2002, the Company had unused credit facilities of over \$2 billion. In addition, the Company had unused credit facilities of \$1.6 billion related to our PHH subsidiary.
- Weighted average common shares outstanding, including dilutive securities, were 1.06 billion for third quarter 2002 compared with 912 million for third quarter 2001. The increase was primarily from the issuance of common shares in connection with the acquisitions of Galileo, Trendwest and NRT.

FOURTH QUARTER AND FULL YEAR 2002 OUTLOOK

The Company projects Adjusted EPS of \$0.29 for the fourth quarter 2002 compared with \$0.21 for the fourth quarter 2001, an increase of 38%, and \$1.26 for the full year 2002 compared with \$0.96 for the full year 2001, an increase of 31%. Adjusted EPS excludes results from discontinued operations (National Car Parks) totaling \$0.05 in 2002 and \$0.09 in 2001. The Company announced the following financial projections for the remainder of 2002 (\$ in millions, except per share amounts):

QUARTER 2002 FULL YEAR 2002 ----------Adjusted EBITDA \$680 - 690 \$2,777 -2,787 Percentage increase, year over vear 25% -27% 33%-34% Depreciation and amortization \$130 - 135

\$467 - 472

FOURTH

Interest expense, net	\$70 - 75	\$262 - 267
Minority interest	\$7	\$23
Diluted weighted average shares outstanding	1,045 - 1,055	1,043 - 1,046
Adjusted EPS from continuing operations	\$0.29	\$1.26
Adjusted EPS from discontinued operations	-	\$0.05
Adjusted EPS, including income from discontinued operations (but excluding loss on sale)	\$0.29	\$1.31

- Depreciation and amortization and interest expense exclude program-related amounts, which are already reflected in Adjusted EBITDA. Depreciation and amortization also excludes the amortization of the pendings and listings intangible asset.
- The effective tax rate is expected to be 34.4% in 2002.
- Adjusted EBITDA excludes acquisition and integration related costs and securities litigation costs.

INVESTOR CONFERENCE CALL

Cendant will host a conference call to discuss the third quarter results on Tuesday, October 22, 2002, at 11:00 a.m. (EDT). Investors may access the call live at www.cendant.com or by dialing 913-981-4900. A web replay will be available at www.cendant.com following the call. A telephone replay will be available from 2:00 p.m. (EDT) on October 22, 2002 until 8:00 p.m. (EDT) on October 29, 2002 at 719-457-0820, access code: 371501.

Cendant Corporation is primarily a provider of travel and residential real estate services. With approximately 70,000 employees, New York City-based Cendant provides these services to businesses and consumers in over 100 countries.

More information about Cendant, its companies, brands and current SEC filings may be obtained by visiting the Company's Web site at www.cendant.com or by calling 877-4-INFOCD (877-446-3623).

STATEMENTS ABOUT FUTURE RESULTS MADE IN THIS RELEASE, INCLUDING THE PROJECTIONS, AND THE STATEMENTS ATTACHED HERETO CONSTITUTE FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995. THESE STATEMENTS ARE BASED ON CURRENT EXPECTATIONS AND THE CURRENT ECONOMIC ENVIRONMENT. THE COMPANY CAUTIONS THAT THESE STATEMENTS ARE NOT GUARANTEES OF FUTURE PERFORMANCE. ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE EXPRESSED OR IMPLIED IN THE FORWARD-LOOKING STATEMENTS. IMPORTANT ASSUMPTIONS AND OTHER IMPORTANT FACTORS THAT COULD CAUSE ACTUAL RESULTS TO

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DIFFER MATERIALLY FROM THOSE IN THE FORWARD-LOOKING STATEMENTS ARE SPECIFIED IN CENDANT'S FORM 10-Q/A FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2002.

SUCH FORWARD-LOOKING STATEMENTS INCLUDE PROJECTIONS. SUCH PROJECTIONS WERE NOT PREPARED IN ACCORDANCE WITH PUBLISHED GUIDELINES OF THE AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS OR THE SEC REGARDING PROJECTIONS AND FORECASTS, NOR HAVE SUCH PROJECTIONS BEEN AUDITED, EXAMINED OR OTHERWISE REVIEWED BY INDEPENDENT AUDITORS OF CENDANT OR ITS AFFILIATES. IN ADDITION, SUCH PROJECTIONS ARE BASED UPON MANY ESTIMATES AND ARE INHERENTLY SUBJECT TO SIGNIFICANT ECONOMIC, COMPETITIVE AND OTHER UNCERTAINTIES AND CONTINGENCIES, INCLUDING BUT NOT LIMITED TO THE POTENTIAL IMPACT OF WAR OR TERRORISM, MANY OF WHICH ARE BEYOND THE CONTROL OF MANAGEMENT OF CENDANT AND ITS AFFILIATES. ACCORDINGLY, ACTUAL RESULTS MAY BE MATERIALLY HIGHER OR LOWER THAN THOSE PROJECTED. THE INCLUSION OF SUCH PROJECTIONS HEREIN SHOULD NOT BE REGARDED AS A REPRESENTATION BY CENDANT OR ITS AFFILIATES THAT THE PROJECTIONS WILL PROVE TO BE CORRECT.

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Tables Follow

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TABLE 1

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF INCOME
(IN MILLIONS, EXCEPT PER SHARE DATA)

```
THREE MONTHS
 ENDED NINE
MONTHS ENDED
SEPTEMBER 30,
SEPTEMBER 30,
-----
 -----
 2002 2001
2002 2001 ---
-----
-----
   ----
  REVENUES
Service fees
    and
 membership-
related, net
 $ 2,799 $
1,365 $ 7,299
   $ 3,778
  Vehicle-
related 1,034
 1,011 2,905
2,307 Other 6
13 34 34 ----
-----
-----
-----
  ---- Net
  revenues
 3,839 2,389
10,238 6,119
------
-------
------
  EXPENSES
  Operating
  2,007 751
 4,700 1,819
   Vehicle
depreciation,
lease charges
and interest,
 net 523 557
 1,532 1,279
Marketing and
 reservation
379 248 1,059
 819 General
    and
administrative
 294 263 850
  658 Non-
   program
   related
depreciation
    and
amortization
 121 119 337
  328 Other
  charges:
```

Acquisition

and integration related costs(A) 56 -263 8 Litigation settlement and related costs, net 7 9 26 28 Restructuring and other unusual charges - 77 - 263 Nonprogram related interest, net 68 58 194 180 --------------------Total expenses 3,455 2,082 8,961 5,382 ------------------ Net gain on dispositions of businesses - - - 435 ---------------------- INCOME BEFORE INCOME TAXES, MINORITY INTEREST AND **EQUITY IN** HOMESTORE.COM 384 307 1,277 1,172 Provision for income taxes 123 97 427 427 Minority interest, net of tax 8 4 16 22 Losses related to equity in Homestore.com, net of tax -20 - 56 ---------------------- INCOME FROM CONTINUING **OPERATIONS** 253 186 834 667 Income from discontinued operations, net of tax -24 51 63 Loss on disposal of discontinued operations, net of tax(B) - - (256) - *-*-----

INCOME BEFORE **EXTRAORDINARY** LOSSES AND **CUMULATIVE** EFFECT OF ACCOUNTING CHANGES 253 210 629 730 Extraordinary losses, net of tax (3) -(30) - ------------ INCOME **BEFORE CUMULATIVE** EFFECT OF ACCOUNTING CHANGES 250 210 599 730 Cumulative effect of accounting changes, net of tax - - -(38) -----NET INCOME \$ 250 \$ 210 \$ 599 \$ 692 ======== ======== ========= ====== CD COMMON STOCK INCOME PER SHARE BASIC Income from continuing operations \$ 0.24 \$ 0.22 \$ 0.82 \$ 0.78 Net income 0.24 0.25 0.59 0.81 DILUTED Income from continuing operations \$ 0.24 \$ 0.21 \$ 0.80 \$ 0.74 Net income 0.24 0.23 0.58 0.77 WEIGHTED **AVERAGE** SHARES Basic 1,039 857 1,014 832 Diluted 1,058 912 1,043 883

(A) Includes non-cash amortization of pendings and listings principally related to the acquisition of NRT Incorporated of \$45 million and \$239 million during the three and nine months ended September 30, 2002, respectively.

⁽B) Includes \$245 million of non-cash currency translation adjustment, which was previously reflected within stockholders' equity.

REVENUES AND ADJUSTED EBITDA BY SEGMENT(A) (Dollars in millions)

THREE MONTHS **ENDED SEPTEMBER** 30, ------------------REVENUES ADJUSTED EBITDA --------------2002 2001 % CHANGE 2002 2001 (H) % CHANGE -------------Real Estate Services \$ 1,331(C) \$ 514 * \$ 69(D) \$ 287 Hospitality 671 465 * 205 152 * Travel Distribution 432 24 * 129 1 * Vehicle Services 1,085 1,036 5% 143 95 51% Financial Services 322 338 (5%) 122 58 110% ------- ----------Total Reportable Segments 3,841 2,377 668 593 Corporate and Other(B) (2) 12 * (32)(E) (23)(I) * --------CONTINUING **OPERATIONS** \$ 3,839 \$ 2,389 61% \$ 636 \$ 570 12% ====== ======= =======

=======

```
NINE MONTHS
   ENDED
 SEPTEMBER
30, -----
-----
   ---
 REVENUES
 ADJUSTED
EBITDA ----
-----
2002 2001 %
CHANGE 2002
 2001(H) %
CHANGE ----
---- -----
--- -----
Real Estate
 Services $
3,181(C) $
1,328 * $
574(F) $
 650(J) *
Hospitality
1,640 1,152
  490 409 *
   Travel
Distribution
 1,314 74 *
  405 6 *
  Vehicle
  Services
3,048 2,443
  25% 336
 276(K) 22%
 Financial
 Services
1,052 1,060
  (1%) 374
259 44% ---
----
----
   Total
 Reportable
 Segments
   10,235
6,057 2,179
   1,600
 Corporate
   and
 Other(B) 3
 62 * (82)
(G) (56)(L)
------
-----
 CONTINUING
 OPERATIONS
   10,238
 6,119 67%
2,097 1,544
 36% Less:
 Move.com
Group - 10
* - (9) * -
-----
----
```

* Not meaningful, as periods are not comparable due to acquisitions or dispositions of businesses.

- (A) In connection with the sale of the Company's car parking facility business, National Car Parks ("NCP"), on May 22, 2002, the account balances and activities of NCP have been segregated from the Company's Vehicle Services segment and reported as a discontinued operation for all periods presented.
- (B) Principally reflects unallocated corporate overhead and, in 2001, includes Move.com Group operating results.
- (C) Includes a write-down of \$275 million (pre-tax) related to the impairment of the Company's mortgage servicing rights portfolio.
- (D) Excludes a charge of \$10 million principally related to the acquisition and integration of NRT Incorporated ("NRT") and other real estate brokerage businesses and includes a write-down of \$275 million (pre-tax) related to the impairment of the Company's mortgage servicing rights portfolio.
- (E) Excludes \$7 million of litigation settlement and related costs and \$1 million of acquisition and integration related costs.
- (F) Excludes a charge of \$18 million principally related to the acquisition and integration of NRT and other real estate brokerage businesses and includes a write-down of \$275 million (pre-tax) related to the impairment of the Company's mortgage servicing rights portfolio.
- (G) Excludes \$26 million of litigation settlement and related costs and \$6 million of acquisition and integration related costs.
- (H) Excludes charges of \$77 million related to the September 11, 2001 terrorist attacks, which primarily resulted from the rationalization of the Avis Group Holdings, Inc. ("Avis") fleet and related car rental operations (\$6 million, \$60 million and \$11 million within Hospitality, Vehicle Services and Corporate and Other, respectively).
- (I) Excludes \$9 million of litigation settlement and related costs.
- (J) Excludes a charge of \$95 million related to the funding of an irrevocable contribution to the Real Estate Technology Trust.
- (K) Excludes a charge of \$4\$ million related to the acquisition and integration of Avis.
- (L) Excludes (i) a net gain of \$435 million primarily related to the sale of the Company's real estate Internet portal, move.com, and (ii) a credit of \$14 million to reflect an adjustment to the settlement charge recorded in the fourth quarter of 1998 primarily for the PRIDES class action litigation. Such amounts were partially offset by charges of (i) \$85 million incurred in connection with the creation of Trip Network, Inc. (formerly Travel Portal, Inc.), (ii) \$42 million of litigation settlement and related costs, (iii) \$7 million related to a contribution to the Cendant Charitable Foundation and (iv) \$4 million related to the acquisition and integration of Avis.

TABLE 3

CENDANT CORPORATION AND SUBSIDIARIES
ADJUSTED EPS BY QUARTER

YEAR ENDED DECEMBER 31,	
2002	
HISTORICAL	
PROJECTED	

1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR Continuing Operations \$ 0.32 \$ 0.38 \$ 0.28 \$ 0.29 \$ 1.26
Discontinued Operations 0.03 0.02 - 0.05 -
TOTAL* \$ 0.34 \$ 0.40 \$ 0.28 \$ 0.29 \$ 1.31
YEAR ENDED DECEMBER 31, 2001
1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR -
Continuing Operations \$ 0.19 \$ 0.27 \$ 0.29 \$ 0.21 \$ 0.96 Discontinued Operations 0.02 0.02 0.02 0.02
TOTAL* \$ 0.21 \$ 0.30 \$ 0.32 \$ 0.23 \$ 1.05

^{*} May not add due to rounding.

```
THREE MONTHS
ENDED SEPTEMBER
30, -----
----- 2002
2001 % CHANGE -
-----
----- REAL
ESTATE SERVICES
 SEGMENT REAL
    ESTATE
  FRANCHISE
Closed Sides -
   Domestic
562,645 527,490
  7% Average
Price $ 197,645
 $ 183,265 8%
 Royalty and
  Marketing
  Revenue $
  180,614 $
  161,393 12%
     Total
 Revenue(A) $
  187,639 $
 193,373 (3%)
 REAL ESTATE
  BROKERAGE
 Revenue from
 Real Estate
Transactions(B)
$ 994,341 (C)
Total Revenue $
 1,014,667 (C)
  RELOCATION
 Service Based
   Revenue
  (Referrals,
 Outsourcing,
etc.) $ 78,710
$ 83,504 (6%)
 Asset Based
    Revenue
(Corporate and
Government Home
Sale Closings
 and Financial
  Income) $
38,642 $ 46,578
  (17%) Total
  Revenue $
  117,352 $
 130,082 (10%)
   MORTGAGE
  Production
Loans Closings
(millions)(D) $
15,019 $ 11,243
34% Production
  Loans Sold
(millions)(D) $
9,156 $ 10,069
 (9%) Average
Servicing Loan
  Portfolio
 (millions) $
  108,333 $
  91,277 19%
  Production
  Revenue $
  207,209 $
  177,723 17%
Gross Recurring
  Servicing
  Revenue $
   103,173 $
```

```
92,862 11%
Amortization of
   Mortgage
   Servicing
   Rights $
  (146, 148) $
(64,066) (128%)
    Hedging
 Activity for
   Mortgage
   Servicing
Rights $ 25,460
  $ (8,457) *
   Mortgage
   Servicing
    Rights
 Impairment $
  (274,633)$
  (23,300) *
Other Servicing
 Revenue(E) $
 3,433 $ 6,567
  (48%) Total
   Revenue $
  (81,506) $
   181,329
  SETTLEMENT
SERVICES Title
 and Appraisal
 Units 116,514
  106,875 9%
     Total
 Revenue(F) $
93,299 $ 10,256
 * HOSPITALITY
SEGMENT LODGING
RevPar $ 29.99
 $ 32.53 (8%)
   Weighted
 Average Rooms
   Available
517,903 517,174
  - Royalty,
 Marketing and
  Reservation
   Revenue $
   112,981 $
 119,106 (5%)
Total Revenue $
   128,175 $
 136,080 (6%)
RCI(G) Average
 Subscriptions
   2,884,272
 2,807,517 3%
    Average
 Subscription
 Fee $ 57.68 $
   56.84 1%
 Subscription
   Revenue $
41,588 $ 39,894
 4% Timeshare
  Exchanges
459,864 429,461
  7% Average
Exchange Fee $
144.02 $ 137.67
5% Exchange Fee
   Revenue $
66,228 $ 59,125
   12% Total
   Revenue $
   148,187 $
  130,093 14%
   FAIRFIELD
 RESORTS Tours
150,057 146,206
   3% Total
    Revenue
  (excluding
```

Equivest) \$ 211,352 \$ 192,618 10% Total Revenue (Fairfield and Equivest in 2002, Fairfield only in 2001) \$ 230,761 \$ 192,618 20% **TRENDWEST RESORTS Tours** 105,005 104,169 1% Total Revenue \$ 141,834 (C)

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- * Not meaningful.
- (A) In 2001, includes a \$15 million franchise termination fee and a \$6 million preferred dividend from NRT.
- (B) Net of royalties paid to Real Estate Franchise.
- (C) The operations of these businesses were acquired in, or subsequent to, the third quarter of 2001. Accordingly, third quarter 2001 revenues are not comparable to the current period amounts.
- (D) Loan closings increased and loan sales decreased due to (i) the timing of the sales of loans to the secondary market and (ii) an increase in the mix of those loans produced on a private label basis, which are retained by the private label partner, not sold. The Company receives a fee for this private label mortgage production.
- (E) Includes interest expense of \$16 million and \$4 million for 2002 and 2001, respectively.
- (F) 2001 revenue includes the revenue of the existing settlement services operations prior to the acquisition of NRT.
- (G) Includes weeks and points members.

TABLE 4 (PAGE 2 OF 2)

CENDANT CORPORATION AND AFFILIATES SEGMENT REVENUE DRIVER ANALYSIS (REVENUE DOLLARS IN THOUSANDS)

-- 2002 2001 % CHANGE -----TRAVEL DISTRIBUTION SEGMENT GALILEO Domestic Booking Volume (000's) Air 21,681 21,989 (1%) Non-air 4,491 4,518 (1%) International Booking Volume (000's) Air 44,470 46,321 (4%) Non-air 1,237 1,312 (6%) Worldwide Booking Volume (000's) Air 66,151 68,310 (3%) Non-air 5,728 5,830 (2%) Total Galileo Revenue \$ 395,485 (A) VEHICLE SERVICES SEGMENT CAR RENTAL Rental Days (000's) 16,619 16,382 1% Time and Mileage Revenue per Day \$ 40.21 \$ 37.31 8% Average Length of Rental Days 3.94 4.02 (2%) Total Revenue \$ 715,191 \$

THREE MONTHS ENDED SEPTEMBER 30, -----

MANAGEMENT AND FUEL CARD SERVICES Average Fleet (Leased) 318,725 318,216 - Average Number of Cards (000's) 3,888 3,738 4% Asset Based Revenue(B) \$ 319,578 \$ 332,853 (4%) Service Based Revenue \$ 50,103 \$ 45,206 11% Total Revenue \$ 369,681 \$ 378,059 (2%) FINANCIAL SERVICES SEGMENT Insurance/Wholesalerelated Revenue \$ 134,653 \$ 140,117 (4%) Other Revenue \$ 187,456 \$ 198,361 (5%) Total Revenue \$ 322,109 \$ 338,478 (5%) TRILEGIANT Gross New Member Joins (000's) 2,570 3,057 (16%) Blended Cancellation Rate(C) 12.9% 11.6% (11%) Blended Average Membership Fee(D) \$ 8.45 \$ 7.75 9%

657,901 9% VEHICLE

(A) The operations of these businesses were acquired in, or subsequent to, the third quarter of 2001. Accordingly, third quarter 2001 revenues are not comparable to the current period amounts.

(B) Reflects a decline in revenue due to lower interest expense on vehicle funding, which is substantially passed through to clients and therefore results in lower revenues but has a minimal EBITDA impact.

(C) Represents the blended cancellation rate across the entire active member base, which includes new and renewal retail members, as well as wholesale members.

(D) Represents the blended average quarterly membership rate across the entire active member base, which includes new and renewal retail members, as well as wholesale members.

TABLE 5

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED BALANCE SHEETS
(IN BILLIONS)

30, 2002 DECEMBER 31, 2001 -------------------- ASSETS Current assets: Cash and cash equivalents \$ 0.2 \$ 1.9 Stockholder litigation settlement trust - 1.4 Assets of discontinued operations -1.3 Other current assets 2.9 3.1 ----- -

SEPTEMBER

---- Total current assets 3.1 7.7 Property and equipment, net 1.6 1.4 Goodwill, net 10.3 7.4 Other noncurrent assets 4.5 5.1 ----- ----- Total assets exclusive of assets under programs 19.5 21.6 Assets under management and mortgage programs 12.6 11.9 ------TOTAL ASSETS \$ 32.1 \$ 33.5 ===== ===== LIABILITIES AND STOCKHOLDERS' **EQUITY** Current liabilities: Current portion of long-term debt \$ 0.3 \$ 0.4 Stockholder litigation settlement -2.9 Liabilities of discontinued operations -0.2 Other current liabilities 4.0 4.3 ------ -----Total current liabilities 4.3 7.8 Long-term debt, excluding Upper DECS 4.9 5.7 Upper DECS 0.9 0.9 0ther noncurrent liabilities 0.9 0.7 ------ -----Total liabilities exclusive of liabilities under programs 11.0 15.1 Liabilities under management and mortgage programs

```
11.6 10.9
 Mandatorily
 redeemable
 preferred
interest in
a subsidiary
  0.4 0.4
   Total
stockholders'
 equity 9.1
7.1 ----- -
 ---- TOTAL
LIABILITIES
    AND
STOCKHOLDERS'
  EQUITY $
 32.1 $ 33.5
   =====
```

=====

TABLE 6

CENDANT CORPORATION AND SUBSIDIARIES SCHEDULE OF CORPORATE DEBT AND NET STOCKHOLDER LITIGATION SETTLEMENT OBLIGATION(A) (IN MILLIONS)

EARLIEST **MANDATORY** REDEMPTION SEPTEMBER 30, JUNE 30, DATE MATURITY DATE 2002 2002 - ---------------CORPORATE DEBT: December 2003 December 2003 7 3/4% notes \$ 1,042 \$ 1,071 August 2006 August 2006 6 7/8% notes 850 850 May 2009 May 2009 11% senior subordinated notes 554 571 November 2004 November 2011 3 7/8% convertible senior debentures(B) 1,200 1,200 February 2004 February 2021 Zero coupon senior convertible contingent notes(C) 417 678 May 2003 May 2021 Zero coupon convertible debentures(D) 1,000 1,000 February 2002 3%

convertible subordinated

```
notes - - Net
hedging gains
 (losses)(E)
 95 44 Other
51 52 -----
--- ------
    Total
  corporate
    debt,
  excluding
 Upper DECS
5,209 5,466 -
-----
 ----- NET
 STOCKHOLDER
 LITIGATION
 SETTLEMENT
 OBLIGATION:
 Stockholder
 litigation
 settlement
 obligation -
   - Less:
Payments made
   to the
 stockholder
 litigation
 settlement
trust - - ---
-----
  ---- Net
 stockholder
 litigation
 settlement
 obligation -
 - ------
    TOTAL
  CORPORATE
 DEBT AND NET
 STOCKHOLDER
 LITIGATION
 SETTLEMENT
OBLIGATION $
5,209 $ 5,466
 ========
====== NET
DEBT TO TOTAL
CAPITALIZATION
 RATIO(F) 35%
     35%
  EARLIEST
  MANDATORY
 REDEMPTION
  MARCH 31,
DECEMBER 31,
DATE MATURITY
  DATE 2002
2001 - -----
-----
-------
  CORPORATE
    DEBT:
December 2003
December 2003
 7 3/4% notes
  $ 1,150 $
 1,150 August
 2006 August
 2006 6 7/8%
notes 850 850
May 2009 May
  2009 11%
    senior
subordinated
notes 577 584
November 2004
November 2011
   3 7/8%
```

convertible senior debentures(B) 1,200 1,200 February 2004 February 2021 Zero coupon senior convertible contingent notes(C) 925 920 May 2003 May 2021 Zero coupon convertible debentures(D) 1,000 1,000 February 2002 3% convertible subordinated notes - 390 Net hedging gains (losses)(E) (6) 11 Other 24 27 ------ Total corporate debt, excluding Upper DECS 5,720 6,132 ------ NET **STOCKHOLDER** LITIGATION **SETTLEMENT OBLIGATION:** Stockholder litigation settlement obligation 2,850 2,850 Less: Payments made to the stockholder litigation settlement trust 1,660 1,410 ------- ------ Net stockholder litigation settlement obligation 1,190 1,440 ----------- TOTAL CORPORATE DEBT AND NET STOCKHOLDER LITIGATION SETTLEMENT **OBLIGATION \$** 6,910 \$ 7,572 ======== ======== NET DEBT TO T0TAL CAPITALIZATION RATIO(F) 37% 37%

⁽A) Amounts presented herein exclude liabilities under management and mortgage programs and the Company's mandatorily convertible Upper DECS securities.

- (B) Each \$1,000 principal amount is convertible into 41.58 shares of CD common stock during 2002 if the average price of CD common stock exceeds \$28.86 during the stipulated measurement periods. The average price of CD common stock at which the debentures are convertible decreases annually by a stipulated percentage. Redeemable by the Company after November 27, 2004. Holders may require the Company to repurchase the notes on November 27, 2004 and 2008.
- (C) Each \$1,000 principal amount is convertible into 33.4 shares of CD common stock during Q1, Q2, Q3 and Q4 of 2003 if the average price of CD common stock exceeds \$21.06, \$21.19, \$21.32 and \$21.45, respectively, during the stipulated measurement period. The average price of CD common stock at which the notes are convertible increases on a quarterly basis by a stipulated percentage. Redeemable by the Company after February 13, 2004. Holders may require the Company to repurchase the notes on February 13, 2004, 2009 and 2014. Issued at a discount resulting in a yield-to-maturity of 2.5%.
- (D) Each \$1,000 principal amount is convertible into 39.08 shares of CD common stock if the average price of CD common stock exceeds \$28.15 during the stipulated measurement periods. Redeemable by the Company after May 4, 2004. Holders may require the Company to repurchase the notes on May 4, 2003, 2004, 2006, 2008, 2011 and 2016. Amended to provide for cash interest payments of 3% per annum beginning May 5, 2002 and continuing through May 4, 2003 payable on a semi-annual basis.
- (E) Represents derivative gains (losses) resulting from fair value hedges, \$56 million of which have been realized as of September 30, 2002 and will be amortized by the Company to offset future interest expense.
- (F) Reflects the Company's net debt (net of cash and cash equivalents and excluding the Upper DECS, debt related to management and mortgage programs and net stockholder litigation settlement obligation) to total capitalization ratio (including net debt and the Upper DECS).

TABLE 7

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS
(IN MILLIONS)

NINE MONTHS ENDED **SEPTEMBER** 30, --------- 2002 2001 ------- -----**OPERATING ACTIVITIES** Net cash provided by (used in) operating activities exclusive of management and mortgage programs \$ (1,556)(A)\$ 813 Net cash provided by operating activities of management and mortgage programs 1,987 1,339 ---- NET CASH PROVIDED BY **OPERATING ACTIVITIES** 431 2,152 ------

INVESTING ACTIVITIES Property

```
and
 equipment
 additions
(235)(216)
  Proceeds
    from
 (payments
    to)
stockholder
 litigation
settlement
trust 1,410
 (750) Net
   assets
  acquired
  (net of
    cash
 acquired)
    and
acquisition-
  related
  payments
  (1,005)
(1,907) Net
  proceeds
    from
dispositions
     of
 businesses
  1,175 -
 Other, net
39 (167) --
-----
  ---- Net
   cash
provided by
 (used in)
 investing
 activities
 exclusive
     of
 management
    and
 mortgage
  programs
   1,384
(3,040) ---
 -----
 MANAGEMENT
    AND
 MORTGAGE
 PROGRAMS:
Investment
in vehicles
  (12,574)
  (10,508)
  Payments
received on
investment
in vehicles
   10,720
   9,215
Origination
    of
 timeshare
receivables
(834) (384)
 Principal
 collection
     of
 timeshare
receivables
  749 413
  Equity
advances on
homes under
management
  (4,645)
  (4,949)
 Repayment
```

```
on advances
 on homes
   under
management
4,685 4,937
 Additions
to mortgage
 servicing
rights and
  related
hedges, net
(556)(555)
 Proceeds
from sales
of mortgage
 servicing
 rights 12
45 -----
  (2,443)
(1,786) ---
--- NET
 CASH USED
    ΙN
 INVESTING
ACTIVITIES
  (1,059)
(4,826) ---
-----
FINANCING
ACTIVITIES
 Proceeds
   from
borrowings
 (7) 4,407
Principal
payments on
borrowings
  (1,452)
   (854)
 Issuances
 of common
 stock 102
    773
Repurchases
 of common
stock (207)
(74) Other,
 net (38)
(92) -----
· ,
 Net cash
provided by
 (used in)
 financing
 exclusive
    of
management
    and
 mortgage
 programs
  (1,602)
4,160 -----
--- -----
MANAGEMENT
    AND
 MORTGAGE
 PROGRAMS:
 Proceeds
   from
borrowings
  9,425
  11,447
Principal
payments on
borrowings
  (9,212)
 (10,824)
```

Net change in shortterm borrowings 194 87 ---------- 407 710 ---------- NET CASH PROVIDED BY (USED IN) FINANCING **ACTIVITIES** (1,195)4,870 ----- Effect of changes in exchange rates on cash and cash equivalents 12 4 Cash provided by discontinued operations 74 80 ------- ------ Net increase (decrease) in cash and cash equivalents (1,737)2,280 Cash and cash equivalents, beginning of period 1,942 856 ---------- CASH AND CASH **EQUIVALENTS**, END OF PERIOD \$ 205 \$ 3,136 ======= =======

(A) Net cash provided by operating activities exclusive of management and mortgage programs is \$1.29 billion when excluding the application of the prior payments to the stockholder litigation settlement trust of \$2.85 billion (\$1.41 billion in 2001, the first quarter 2002 payment of \$250 million and the funding of the remaining settlement liability balance, including interest, of \$1.19 billion on May 28, 2002).

TABLE 8

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED SCHEDULES OF FREE CASH FLOWS
(IN MILLIONS)

```
1,553
  Interest
  expense,
  including
  minority
 interest(A)
 (205)(198)
     Tax
  payments,
   net of
refunds (77)
(28) -----
 CASH FLOW
 1,815 1,327
   Working
   capital
 (302)(62)
   Capital
expenditures
 (235) (216)
Restructuring
 and other
  unusual
  payments
(61) (31) --
  --- CASH
 FLOW BEFORE
 MANAGEMENT
AND MORTGAGE
 PROGRAMS(B)
 1,217 1,018
 Management
and mortgage
programs(C)
(F) (49) 265
 ------
 ---- FREE
 CASH FLOW
 1,168 1,283
Acquisitions,
 net of cash
  acquired
   (1,005)
 (1,907) Net
  issuances
(repurchases)
 of equity
 securities
  (106) 702
Net proceeds
    from
dispositions
     of
 businesses
   1,175 -
 Funding of
 stockholder
 litigation
 settlement
   (1,440)
    (750)
 Investments
and other(D)
 (70) (601)
Net proceeds
    from
 (repayments
    on)
borrowings(E)
  (1,459)
3,553 -----
 -- ------
NET INCREASE
 (DECREASE)
 IN CASH AND
    CASH
 EQUIVALENTS
 $ (1,737) $
    2,280
```

=======

- -----

(*) Represents Adjusted EBITDA excluding Move.com Group operating losses (see Table 2 for items excluded from Adjusted EBITDA).

(A) Excludes non-cash accretion recorded on the Company's zero-coupon senior convertible notes and includes the before tax amounts of minority interest.

(B) The reconciliation of Cash Flow before Management and Mortgage Programs to Net Cash Provided by (Used in) Operating Activities Exclusive of Management and Mortgage Programs is as follows:

NINE MONTHS **ENDED SEPTEMBER** 30, --------- 2002 2001 ------- -----CASH FLOW **BEFORE** MANAGEMENT AND MORTGAGE PROGRAMS \$ 1,217 \$ 1,018 Reconciling items: Capital expenditures 235 216 Funding of stockholder litigation settlement liability (2,850) -Restricted cash used in insurance operations (56)(89)Unusual charges (21) (202)Other, including interest on litigation settlement liability (81) (130)NET CASH PROVIDED BY (USED IN) **OPERATING ACTIVITIES EXCLUSIVE** OF -----MANAGEMENT AND MORTGAGE **PROGRAMS** (SEE TABLE 7) \$ (1,556)\$

> 813 =======

(C) Net change in cash from management and mortgage programs is as follows:

FNDFD SEPTEMBER 30, ------------------ 2002 2001 ------- ------MANAGEMENT AND MORTGAGE PROGRAMS(F) Net investment in vehicles (543)(277)Net mortgage originations and sales 6 86 Net mortgage servicing rights 126 (272) Net timeshare receivables (85) 30 Net relocation receivables 40 (12) Net financing for assets under management and mortgage programs 407 710 ------ NET CHANGE IN CASH FROM MANAGEMENT AND MORTGAGE **PROGRAMS** (49) 265 ======= =======

NINE MONTHS

(D) The activity for the nine months ended September 30, 2002 primarily relates to cash payments associated with (i) interest on the stockholder litigation settlement, (ii) the insurance operations of subsidiaries and (iii) the repurchase of loans in foreclosure, net of cash received on the sale of marketable securities. The activity for the nine months ended September 30, 2001 includes cash payments associated with (i) the funding of marketing expenses incurred by Trilegiant Corporation (\$104 million), (ii) an investment in NRT Incorporated (\$99 million), (iii) the contribution to the technology trust (\$95 million), (iv) the creation of Trip Network, Inc. (\$45 million) and (v) other payments, primarily related to preferred stock investments.

(E) Represents debt borrowings, net of debt repayments.

(F) Cash flows related to management and mortgage programs may fluctuate significantly from period to period due to the timing of the underlying management and mortgage program transactions (i.e., timing of mortgage loan origination versus sale). For the nine months ended September 30, 2002, the net change in cash from management and mortgage programs represents (i) \$1,987 million of net cash provided by operating activities, (ii) \$2,443 million of net cash used in investing activities and (iii) \$407 million of net cash provided by financing activities, as detailed on Table 7. For the nine months ended September 30, 2001, the net change in cash from management and mortgage programs represents (i) \$1,339 million of net cash provided by operating activities, (ii) \$1,786 million of net cash used in investing activities and (iii) \$710 million of net cash provided by financing activities, as detailed on Table 7.

CENDANT CORPORATION AND SUBSIDIARIES REVENUES AND ADJUSTED EBITDA BY SEGMENT(A) (IN MILLIONS)

NINE MONTHS ENDED SEPTEMBER 30, 2002(B)

REVENUES ADJUSTED EBITDA ----------------------- 1ST QTR 2ND QTR 3RD QTR YEAR TO DATE 1ST QTR 2ND QTR 3RD QTR YEAR TO DATE ------- -------------- Real Estate Services \$ 410 \$ 1,440 \$ 1,331 \$ 3,181 \$ 182 \$ 323 \$ 69 \$ 574 Hospitality 403 565 671 1,640 112 173 205 490 Travel Distribution 444 438 432 1,314 146 130 129 405 Vehicle Services 933 1,030 1,085 3,048 70 123 143 336 Financial Services 419 311 322 1,052 164 88 122 374 ----------- Total

- Total
Reportable
Segments
2,609 3,784
3,841
10,235 674
837 668
2,179
Corporate
and Other 7
- (2) 3

```
(12) (38)
(32) (82) -
--- -----
-----
CONTINUING
OPERATIONS
 $ 2,616 $
  3,784 $
  3,839 $
 10,238 $
662 $ 799 $
636 $ 2,097
 =======
 =======
 =======
=========
 =======
 =======
=========
YEAR ENDED DECEMBER 31, 2001
 REVENUES
 ADJUSTED
EBITDA ----
1ST QTR 2ND
QTR 3RD QTR
  4TH QTR
 FULL YEAR
1ST QTR 2ND
QTR 3RD QTR
  4TH QTR
FULL YEAR -
-----
--- -----
-----
-----
-----
--- Real
  Estate
Services $
339 $ 474 $
514 $ 532 $
1,859 $ 132
$ 231 $ 287
$ 289 $ 939
Hospitality
240 448 465
 369 1,522
102 156 152
  103 513
  Travel
Distribution
 25 26 24
362 437 2 3
 1 102 108
  Vehicle
 Services
 379 1,028
 1,036 879
 3,322 69
 112 95 14
```

```
290
 Financial
 Services
390 332 338
 342 1,402
131 70 58
51 310 ----
--- -----
----
-----
----
  Total
Reportable
 Segments
1,373 2,308
2,377 2,484
8,542 436
572 593 559
  2,160
 Corporate
and Other
38 11 12 10
 71 (18)
(16) (23)
(16) (73) -
--- -----
----
   ---
CONTINUING
OPERATIONS
1,411 2,319
2,389 2,494
8,613 418
556 570 543
  2,087
 Move.com
Group 10 -
- - 10 (9)
- - - (9) -
-----
----
CONTINUING
OPERATIONS
EXCLUDING
 MOVE.COM
 GROUP $
 1,401 $
 2,319 $
 2,389 $
 2,494 $
8,603 $ 427
$ 556 $ 570
  $ 543 $
  2,096
  ======
  ======
  ======
  ======
 ======
 ======
```

YEAR ENDED DECEMBER 31, 2000 **REVENUES ADJUSTED** EBITDA ---------1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR 1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR ----------- ----------- Real Estate Services \$ 289 \$ 377 \$ 419 \$ 376 \$ 1,461 \$ 114 \$ 193 \$ 242 \$ 203 \$ 752 Hospitality 219 231 253 215 918 89 99 112 85 385 Travel Distribution 25 27 26 21 99 2 4 3 1 10 Vehicle Services 50 61 66 53 230 35 45 50 39 169 Financial Services 381 321 333 345 1,380 133 83 86 71 373 ------- --------------Total Reportable Segments 964 1,017 1,097 1,010 4,088 373 424 493 399 1,689 Corporate and Other 77 46 48 61 232 2 (44) (36) (26) (104) ------------- -----

CONTINUING **OPERATIONS** 1,041 1,063 1,145 1,071 4,320 375 380 457 373 1,585 Move.com Group 11 15 15 18 59 (26)(29)(20)(19)(94) ------------ --------------CONTINUING **OPERATIONS EXCLUDING** MOVE.COM GROUP \$ 1,030 \$ 1,048 \$ 1,130 \$ 1,053 \$ 4,261 \$ 401 \$ 409 \$ 477 \$ 392 \$ 1,679 ====== ====== ====== ====== ======= ====== ====== =======

(A) In connection with the sale of the Company's car parking facility business, National Car Parks ("NCP"), on May 22, 2002, the account balances and activities of NCP have been segregated from the Company's Vehicle Services segment and reported as a discontinued operation for all periods presented.

(B) The sum of the quarters may not equal the year to date due to rounding.

TABLE 10

CENDANT CORPORATION AND SUBSIDIARIES
ORGANIC SEGMENT GROWTH FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2002
(IN MILLIONS)

REVENUES ADJUSTED EBITDA											
-	-	_	-	-	_	-	_	_	-	-	
_	_	_	_	_	_	_	_	_	_	_	
-	-	-	-	-		-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
2	0	0	2		2	0	0	1		%	
2	0	0	2		2	0	0	1		%	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-		-	
-	_	_	_	_	_	-	_	_	_	_	
_	_	_	_	_	_	_	_	_	_	_	
	_	_	_	_		R	e	а	1		

Estate

Services \$ 288(C) \$ 508(G) (43%) \$ 6 (C) \$ 281(G) (98%)Hospitality 484(D) 465 4% 161 (D) 152 6% Travel Distribution 19(E) 24 * (3)(E) 1 *Vehicle Services(A) 1,085 1,036 5% 143 95 51% Financial Services 322(F) 338 (5%) 125 (F) 58 116% ------ ------- Total Reportable Segments \$ 2,198 \$ 2,371 (7%) \$ 432 \$ 587 (26%)====== ====== ===== **EXCLUDING** MSR **IMPAIRMENT** AND TRILEGIANT OUTSOURCING COSTS(B): Real Estate Services \$ 563 \$ 508(G) 11% \$ 281 \$ 281(G) -Financial Services 322 338 (5%) 125 99 26% ------------- ----Total Reportable Segments \$ 2,473 \$ 2,371 4% \$ 707 \$ 628 13% ====== ====== =====

NOTE: REFER TO TABLE 2 FOR TOTAL SEGMENT GROWTH.

^{*} Not meaningful, as periods are not comparable due to acquisitions or dispositions of businesses.

⁽A) In connection with the sale of the Company's car parking facility business, National Car Parks ("NCP"), on May 22, 2002, the account balances and activities of NCP have been segregated from the Company's Vehicle Services segment and reported as a discontinued operation for all periods presented.

⁽B) Reflects revenue and Adjusted EBITDA excluding the \$275 million mortgage servicing rights impairment write-down in 2002 and the \$41 million of costs incurred in 2001 related to the Trilegiant outsourcing transaction.

⁽C) Excludes revenue and Adjusted EBITDA of NRT Incorporated of \$1.0 billion and \$62 million, respectively.

- (D) Excludes the aggregate revenues and Adjusted EBITDA of Equivest, Trendwest, Novasol, Welcome Holidays and Cuendet of \$188 million \$44 million, respectively.
- (E) Excludes aggregate revenues and Adjusted EBITDA for Galileo, Cheap Tickets,
- Trust, Thor and Lodging.com of \$413 million and \$132 million, respectively.

 (F) Excludes the Adjusted EBITDA loss impact of Tax Services of America (after royalty payments) of \$4 million (the revenue impact was de minimis).
- (G) Excludes NRT preferred dividends of \$6 million.