

# **Avis Budget Group Reports First Quarter Results**

May 1, 2023

PARSIPPANY, N.J., May 01, 2023 (GLOBE NEWSWIRE) -- Avis Budget Group, Inc. (NASDAQ: CAR) announced financial results for first quarter 2023 today.

We ended the quarter with revenues 5% above the first quarter 2022, at \$2.6 billion, driven by strong demand and revenue per day in-line with prior year.

Net income was \$312 million and our Adjusted EBITDA<sup>1</sup> was \$535 million. Utilization was up a point compared to first quarter 2022, at 68.4%, as our fleet continues to be well positioned to meet growing demand.

Our liquidity position at the end of the quarter was approximately \$1.4 billion, with an additional \$2.3 billion of fleet funding capacity. We have well-laddered corporate debt and no meaningful maturities until late 2024.

"Our first quarter demand was strong, with our international inbound and commercial customers continuing their improved growth. This culminated with the most rental transactions in our first quarter history," said Joe Ferraro, Avis Budget Group Chief Executive Officer. "Despite this growth in activity, we managed to improve utilization and rigorously control costs to continue to deliver strong earnings. I want to thank our team, all around the world, for all their hard work. We look forward to continued success as we transition towards our seasonal peak."

### **Q1 HIGHLIGHTS**

- Revenues were \$2.6 billion, a new first quarter record, with revenue per day in-line with first quarter 2022.
- Adjusted EBITDA in the Americas was \$516 million for the first quarter of 2023 driven by strong demand and improved utilization.
- Adjusted EBITDA in International was \$50 million, a new first quarter record, driven by improved pricing, volume and utilization.
- Voluntary cash contribution of nearly \$500 million to vehicle programs.

### **INVESTOR CONFERENCE CALL**

We will host a conference call to discuss our first quarter results on May 2, 2023, at 8:30 a.m. (ET). Investors may access the call on our investor relations website at ir.avisbudgetgroup.com or by dialing (877) 407-2991 and a replay of the call will be available on our website and at (877) 660-6853 using conference code 13737826.

<sup>1</sup>Adjusted EBITDA and certain other measures in this release are non-GAAP financial measures. See "Non-GAAP Financial Measures and Key Metrics" and the tables that accompany this release for the definitions and reconciliations of these non-GAAP measures to the most comparable GAAP measures.

### **ABOUT AVIS BUDGET GROUP**

We are a leading global provider of mobility solutions, both through our Avis and Budget brands, which have more than 10,000 rental locations in approximately 180 countries around the world, and through our Zipcar brand, which is the world's leading car sharing network. We operate most of our car rental locations in North America, Europe and Australasia directly, and operate primarily through licensees in other parts of the world. We are headquartered in Parsippany, N.J. More information is available at avisbudgetgroup.com.

### **NON-GAAP FINANCIAL MEASURES AND KEY METRICS**

This release includes financial measures such as Adjusted EBITDA and Adjusted Free Cash Flow, as well as other financial measures, that are not considered generally accepted accounting principle ("GAAP") measures as defined under SEC rules. Important information regarding such non-GAAP measures is contained in the tables within this release and in Appendix I, including the definitions of these measures and reconciliations to the most comparable GAAP measures.

We measure performance principally using the following key metrics: (i) rental days, (ii) revenue per day, (iii) vehicle utilization, and (iv) per-unit fleet costs. Our rental days, revenue per day and vehicle utilization metrics are all calculated based on the actual rental of the vehicle during a 24-hour period. We believe that this methodology provides management with the most relevant metrics in order to effectively manage the performance of our business. Our calculations may not be comparable to the calculations of similarly-titled metrics by other companies. We present currency exchange rate effects on our key metrics to provide a method of assessing how our business performed excluding the effects of foreign currency rate fluctuations. Currency exchange rate effects are calculated by translating the current-period's results at the prior-period average exchange rates plus any related gains and losses on currency hedges.

# FORWARD-LOOKING STATEMENTS

Certain statements in this press release constitute "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. The forward-looking statements contained herein are subject to known and unknown risks, uncertainties, assumptions and other factors that may cause our actual results, performance or achievements to be materially different from those expressed or implied by any such forward-looking statements. Forward-looking statements include information concerning our future financial performance, business strategy, projected plans and objectives. These statements may be identified by the fact that they do not relate to historical or current facts and may use words such as "believes,"

"expects," "anticipates," "will," "should," "could," "may," "would," "intends," "projects," "estimates," "plans," "forecasts," "guidance," and similar words, expressions or phrases. The following important factors and assumptions could affect our future results and could cause actual results to differ materially from those expressed in such forward-looking statements. These factors include, but are not limited to:

- the high level of competition in the mobility industry, including from new companies or technology, and the impact such competition may have on pricing and rental volume;
- a change in our fleet costs, including as a result of a change in the cost of new vehicles, resulting from inflation or
  otherwise, manufacturer recalls, disruption in the supply of new vehicles, shortages in semiconductors used in new vehicle
  production, and/or a change in the price at which we dispose of used vehicles either in the used vehicle market or under
  repurchase or guaranteed depreciation programs;
- the results of operations or financial condition of the manufacturers of our vehicles, which could impact their ability to perform their payment obligations under our agreements with them, including repurchase and/or guaranteed depreciation arrangements, and/or their willingness or ability to make vehicles available to us or the mobility industry as a whole on commercially reasonable terms or at all;
- levels of and volatility in travel demand, including future volatility in airline passenger traffic;
- a deterioration in economic conditions, resulting in a recession or otherwise, particularly during our peak season or in key market segments;
- an occurrence or threat of terrorism, the current and any future pandemic diseases, natural disasters, military conflict, including the ongoing military conflict between Russia and Ukraine, or civil unrest in the locations in which we operate, and the potential effects of sanctions on the world economy and markets and/or international trade;
- any substantial changes in the cost or supply of fuel, vehicle parts, energy, labor or other resources on which we depend
  to operate our business, including as a result of COVID-19, inflation, the ongoing military conflict between Russia and
  Ukraine, and any embargos on oil sales imposed on or by the Russian government;
- our ability to continue to successfully implement or achieve our business plans and strategies, achieve and maintain cost savings and adapt our business to changes in mobility;
- political, economic or commercial instability in the countries in which we operate, and our ability to conform to multiple and conflicting laws or regulations in those countries;
- our ability to dispose of vehicles in the used-vehicle market on attractive terms;
- our dependence on third-party distribution channels, third-party suppliers of other services and co-marketing arrangements with third parties;
- risks related to completed or future acquisitions or investments that we may pursue, including the incurrence of incremental
  indebtedness to help fund such transactions and our ability to promptly and effectively integrate any acquired businesses
  or capitalize on joint ventures, partnerships and other investments;
- our ability to utilize derivative instruments, and the impact of derivative instruments we utilize, which can be affected by fluctuations in interest rates, gasoline prices and exchange rates, changes in government regulations and other factors;
- our exposure to uninsured or unpaid claims in excess of historical levels and our ability to obtain insurance at desired levels and the cost of that insurance;
- risks associated with litigation or governmental or regulatory inquiries, or any failure or inability to comply with laws, regulations or contractual obligations or any changes in laws, regulations or contractual obligations, including with respect to personally identifiable information and consumer privacy, labor and employment, and tax;
- risks related to protecting the integrity of, and preventing unauthorized access to, our information technology systems or those of our third-party vendors, licensees, dealers, independent operators and independent contractors, and protecting the confidential information of our employees and customers against security breaches, including physical or cybersecurity breaches, attacks, or other disruptions, compliance with privacy and data protection regulation, and the effects of any potential increase in cyberattacks on the world economy and markets and/or international trade;
- any impact on us from the actions of our third-party vendors, licensees, dealers, independent operators and independent contractors and/or disputes that may arise out of our agreements with such parties;
- any major disruptions in our communication networks or information systems;

- risks related to tax obligations and the effect of future changes in tax laws and accounting standards;
- risks related to our indebtedness, including our substantial outstanding debt obligations, recent and future interest rate increases, which increase our financing costs, downgrades by rating agencies and our ability to incur substantially more debt;
- our ability to obtain financing for our global operations, including the funding of our vehicle fleet through the issuance of asset-backed securities and use of the global lending markets;
- our ability to meet the financial and other covenants contained in the agreements governing our indebtedness, or to obtain a waiver or amendment of such covenants should we be unable to meet such covenants;
- significant changes in the assumptions and estimates that are used in our impairment testing for goodwill or intangible assets, which could result in a significant impairment of our goodwill or intangible assets; and
- other business, economic, competitive, governmental, regulatory, political or technological factors affecting our operations, pricing or services.

We operate in a continuously changing business environment and new risk factors emerge from time to time. New risk factors, factors beyond our control, or changes in the impact of identified risk factors may cause actual results to differ materially from those set forth in any forward-looking statements. Accordingly, forward-looking statements should not be relied upon as a prediction of actual results. Moreover, we do not assume responsibility if future results are materially different from those forecasted or anticipated. For additional information concerning forward-looking statements and other important factors, refer to our most recent Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and other filings with the Securities and Exchange Commission (the "SEC").

### **Investor Relations Contact:**

### Media Relations Contact:

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\*\*\* Tables 1 - 6 and Appendix I attached \*\*\*

Table 1

# Avis Budget Group, Inc. SUMMARY DATA SHEET (Unaudited) (In millions, except per share data)

		Ended March	arch 31,			
	2023			2022	% Change	
Income Statement and Other Items						
Revenues	\$	2,557	\$	2,432	5%	
Income before income taxes		397		695	(43)%	
Net income		312		527	(41)%	
Earnings per share - diluted		7.72		9.71	(20)%	
Adjusted EBITDA <sup>(A)</sup>		535		810	(34)%	
	As of					
	March 31, 2023 December 31, 2022			cember 31, 2022		
Balance Sheet Items						
Cash and Cash Equivalents	\$	548	\$	570		
Program cash and restricted cash		81		72		
Vehicles, net		17,434		15,961		
Debt under vehicle programs		14,777		13,809		
Corporate debt		4,696		4,671		
Stockholders' equity attributable to Avis Budget Group, Inc.		(444)		(703)		

		Three Months Ended March 31,					
	2023 2022		% Change				
Segment Results							
Revenues							
Americas	\$	2,016	\$	2,000	1%		

International Corporate and Other Total Company	\$ 541 — 2,557	\$ 432 — 2,432	25% n/m 5%
Adjusted EBITDA <sup>(A)</sup>			
Americas	\$ 516	\$ 810	(36)%
International	50	23	117%
Corporate and Other	 (31)	(23)	35%
Total Company	\$ 535	\$ 810	(34)%

n/m Not meaningful.

Table 2

Table 3

# Avis Budget Group, Inc. CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited) (In millions, except per share data)

**Three Months Ended** March 31, 2023 2022 Revenues 2,557 \$ 2.432 **Expenses** Operating 1,307 1,147 Vehicle depreciation and lease charges, net 265 111 324 283 Selling, general and administrative 133 Vehicle interest, net 77 Non-vehicle related depreciation and amortization 56 58 Interest expense related to corporate debt, net: 73 53 Interest expense Restructuring and other related charges 4 8 Other (income) expense, net (2) 2,160 1,737 Total expenses Income before income taxes 397 695 85 168 Provision for income taxes Net income 312 527 Less: net income (loss) attributable to non-controlling interests (2) 312 529 Net income attributable to Avis Budget Group, Inc Earnings per share Basic \$ 7.88 \$ 9.96 Diluted \$ 7.72 \$ 9.71 Weighted average shares outstanding Basic 39.6 53.1 Diluted 40.4 54.5

Avis Budget Group, Inc. KEY METRICS SUMMARY (Unaudited)

Three	Months	Ended
	March 3	1.

2023	2022	% Change

<sup>(</sup>A) Refer to Table 5 for the reconciliation of net income to Adjusted EBITDA and Appendix I for the related definition of the non-GAAP financial measure.

Rental Days (000's)	28,274		27,482	3%
Revenue per Day	\$ 71.30	\$	72.76	(2)%
Revenue per Day, excluding exchange rate effects	\$ 71.49	\$	72.76	(2)%
Average Rental Fleet	452,535		443,356	2%
Vehicle Utilization	69.4%	)	68.9%	0.5 pps
Per-Unit Fleet Costs per Month	\$ 128	\$	20	n/m
Per-Unit Fleet Costs per Month, excluding exchange rate effects	\$ 128	\$	20	n/m
International				
Rental Days (000's)	9,962		8,581	16%
Revenue per Day	\$ 54.28	\$	50.42	8%
Revenue per Day, excluding exchange rate effects	\$ 57.50	\$	50.42	14%
Average Rental Fleet	168,298		150,788	12%
Vehicle Utilization	65.8%	)	63.2%	2.6 pps
Per-Unit Fleet Costs per Month	\$ 179	\$	186	(4)%
Per-Unit Fleet Costs per Month, excluding exchange rate effects	\$ 189	\$	186	2%
Total				
Rental Days (000's)	38,236		36,063	6%
Revenue per Day	\$ 66.87	\$	67.44	(1)%
Revenue per Day, excluding exchange rate effects	\$ 67.84	\$	67.44	1%
Average Rental Fleet	620,833		594,144	4%
Vehicle Utilization	68.4%	)	67.4%	1.0 pps
Per-Unit Fleet Costs per Month	\$ 142	\$	62	n/m
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Per-Unit Fleet Costs per Month, excluding exchange rate effects	\$ 145	\$	62	n/m

**n/m** Not meaningful.

Refer to Table 6 for key metrics calculations and Appendix I for key metrics definitions.

Table 4

# Avis Budget Group, Inc. CONSOLIDATED CONDENSED SCHEDULE OF CASH FLOW AND ADJUSTED FREE CASH FLOW (Unaudited) (In millions)

Net cash provided by operating activities exclusive of vehicle programs  Net cash used in investing activities exclusive of vehicle programs  Net cash used in investing activities of vehicle programs  Net cash used in investing activities of vehicle programs  Net cash used in investing activities of vehicle programs  Net cash used in investing activities exclusive of vehicle programs  Net cash used in financing activities exclusive of vehicle programs  Net cash used in financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash used in financing activities exclusive of vehicle programs  Net cash used in financing activities  Net cash used in financing	CONSOLIDATED CONDENSED SCHEDULE OF CASH FLOW	ı	ee Months Ended th 31, 2023
Investing Activities Net cash used in investing activities exclusive of vehicle programs (47) Net cash used in investing activities of vehicle programs (1,631) Net cash used in investing activities (1,678) Financing Activities Net cash used in financing activities exclusive of vehicle programs (58) Net cash provided by financing activities of vehicle programs (58) Net cash provided by financing activities of vehicle programs (58) Net cash provided by financing activities of vehicle programs (58) Net cash provided by financing activities (58) Net change in exchange rates on cash and cash equivalents, program and restricted cash (13) Cash and cash equivalents, program and restricted cash (13) Cash and cash equivalents, program and restricted cash, beginning of period (642) Cash and cash equivalents, program and restricted cash, end of period (542) Adjusted EBITDA(B) Interest expense related to corporate debt, net (excluding early extinguishment of debt) (73) Working capital and other (56)	Operating Activities		
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Net cash used in investing activities of vehicle programs  Net cash used in investing activities  Financing Activities  Net cash used in financing activities exclusive of vehicle programs  Net cash used in financing activities exclusive of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities  Effect of changes in exchange rates on cash and cash equivalents, program and restricted cash  Net change in cash and cash equivalents, program and restricted cash  Cash and cash equivalents, program and restricted cash, beginning of period  Cash and cash equivalents, program and restricted cash, end of period  Adjusted EBITDA(B)  Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures(C)  (56)	Investing Activities		
Net cash used in investing activities  Financing Activities  Net cash used in financing activities exclusive of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities  Effect of changes in exchange rates on cash and cash equivalents, program and restricted cash  Net change in cash and cash equivalents, program and restricted cash  Net change in cash and cash equivalents, program and restricted cash  Cash and cash equivalents, program and restricted cash, beginning of period  Cash and cash equivalents, program and restricted cash, end of period  ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures (C)  (56)	Net cash used in investing activities exclusive of vehicle programs		(47)
Net cash used in financing activities exclusive of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities  Net cash provided by financing activities  849  Net cash provided by financing activities  841  Effect of changes in exchange rates on cash and cash equivalents, program and restricted cash  Net change in cash and cash equivalents, program and restricted cash  Cash and cash equivalents, program and restricted cash, beginning of period  642  Cash and cash equivalents, program and restricted cash, end of period  \$ 629  ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures <sup>(C)</sup> (56)	Net cash used in investing activities of vehicle programs		(1,631)
Net cash used in financing activities exclusive of vehicle programs  Net cash provided by financing activities of vehicle programs  Net cash provided by financing activities  Reffect of changes in exchange rates on cash and cash equivalents, program and restricted cash  Net change in cash and cash equivalents, program and restricted cash  Cash and cash equivalents, program and restricted cash, beginning of period  Cash and cash equivalents, program and restricted cash, end of period  ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures <sup>(C)</sup> (58)	Net cash used in investing activities		(1,678)
Net cash provided by financing activities of vehicle programs Net cash provided by financing activities  Effect of changes in exchange rates on cash and cash equivalents, program and restricted cash Net change in cash and cash equivalents, program and restricted cash Cash and cash equivalents, program and restricted cash, beginning of period  Cash and cash equivalents, program and restricted cash, end of period  ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt) Working capital and other Capital expenditures <sup>(C)</sup> (56)	Financing Activities		
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Effect of changes in exchange rates on cash and cash equivalents, program and restricted cash  Net change in cash and cash equivalents, program and restricted cash  Cash and cash equivalents, program and restricted cash, beginning of period  Cash and cash equivalents, program and restricted cash, end of period  ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures <sup>(C)</sup> (56)	Net cash provided by financing activities of vehicle programs		899
Net change in cash and cash equivalents, program and restricted cash  Cash and cash equivalents, program and restricted cash, beginning of period  Cash and cash equivalents, program and restricted cash, end of period  *** 629**  ADJUSTED FREE CASH FLOW(A)  Adjusted EBITDA(B)  Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures(C)  (13)  (13)  (13)  (52)	Net cash provided by financing activities		841
Cash and cash equivalents, program and restricted cash, beginning of period  Cash and cash equivalents, program and restricted cash, end of period  ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures <sup>(C)</sup> (56)	Effect of changes in exchange rates on cash and cash equivalents, program and restricted cash		5
Cash and cash equivalents, program and restricted cash, end of period  ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures <sup>(C)</sup> (56)	Net change in cash and cash equivalents, program and restricted cash		(13)
ADJUSTED FREE CASH FLOW <sup>(A)</sup> Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures <sup>(C)</sup> (56)	Cash and cash equivalents, program and restricted cash, beginning of period		642
Adjusted EBITDA <sup>(B)</sup> Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures <sup>(C)</sup> \$ 535  (73)  145  (56)	Cash and cash equivalents, program and restricted cash, end of period	<u>\$</u>	629
Interest expense related to corporate debt, net (excluding early extinguishment of debt)  Working capital and other  Capital expenditures (C)  (56)	ADJUSTED FREE CASH FLOW <sup>(A)</sup>		
Working capital and other  Capital expenditures <sup>(C)</sup> (56)	Adjusted EBITDA <sup>(B)</sup>	\$	535
Capital expenditures <sup>(C)</sup> (56)	Interest expense related to corporate debt, net (excluding early extinguishment of debt)		(73)
	Working capital and other		145
	Capital expenditures <sup>(C)</sup>		(56)
			(19)

Vehicle programs and related <sup>(D)</sup>	 (502)
Adjusted Free Cash Flow <sup>(B)</sup>	\$ 30
Acquisition and related payments, net of acquired cash	(3)
Borrowings, net of debt repayments	(5)
Repurchases of common stock	(51)
Change in program and restricted cash	9
Other receipts (payments), net	4
Foreign exchange effects, financing costs and other	 3
Net change in cash and cash equivalents, program and restricted cash (per above)	\$ (13)

Refer to Appendix I for the definitions of non-GAAP financial measures Adjusted EBITDA and Adjusted Free Cash Flow.

- (A) This presentation demonstrates the relationship between Adjusted EBITDA and Adjusted Free Cash Flow. We believe it is useful to understand this relationship because it demonstrates how cash generated by our operations is used. This presentation is not intended to be a reconciliation of these non-GAAP measures, which can be found in Table 5.
- (B) Refer to Table 5 for the reconciliations of net income to Adjusted EBITDA and net cash provided by operating activities to Adjusted Free Cash
- (C) Includes \$12 million of cloud computing implementation costs.
- (D) Includes vehicle-backed borrowings (repayments) that are incremental to amounts required to fund vehicle and vehicle-related assets.

Table 5

# Avis Budget Group, Inc. RECONCILIATION OF NON-GAAP MEASURES (Unaudited) (In millions)

Reconciliation of Net income to Adjusted EBITDA:         2023         2022           Net income         \$ 312         \$ 527           Provision for income taxes         85         168           Income before income taxes         397         695           Non-vehicle related depreciation and amortization         56         58           Interest expense related to corporate debt, net         73         53           Restructuring and other related charges         4         8           Other (income) expense, net         (2)            Reported within operating expenses:         7         2         2           COVID-19 charges, net         7         2         2           COVID-19 charges, net         7         2         2           Unprecedented personal-injury and other legal matters, net         7         1           Adjusted EBITDA         \$ 535         810           Reconcilitation of Net cash provided by operating activities         \$ 819           Net cash provided by operating activities         \$ 819           Net cash provided by operating activities of vehicle programs         (1,631)           Net cash provided by financing activities of vehicle programs         899           Capital expenditures         (44)		Three Months Ended March 31,							
Net income         \$ 312   527           Provision for income taxes         85   168           Income before income taxes         397   695           Non-vehicle related depreciation and amortization         56   58           Interest expense related to corporate debt, net         73   53           Restructuring and other related charges         4   8           Other (income) expense, net         (2)   -7           Reported within operating expenses:         7   2           Cloud computing costs         7   2           COVID-19 charges, net         - 7         1           Unprecedented personal-injury and other legal matters, net         - 7         1           Adjusted EBITDA         \$ 535   \$ 810           Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:         \$ 819   \$ 819           Net cash provided by operating activities of vehicle programs         (1,631)           Net cash provided by financing activities of vehicle programs         (1,631)           Net cash provided by financing activities of vehicle programs         (44)           Capital expenditures         (44)           Change in program and restricted cash         (9)           Other receipts (payments), net         (44)				·					
Provision for income taxes         85         168           Income before income taxes         397         695           Non-vehicle related depreciation and amortization         56         58           Interest expense related to corporate debt, net         73         53           Restructuring and other related charges         4         8           Other (income) expense, net         (2)            Cloud computing expenses:         7         2           COVID-19 charges, net         7         2           COVID-19 charges, net          1           Adjusted EBITDA         535         810           Reconciliation of Net cash provided by operating activities         \$819         819           Net cash provided by operating activities of vehicle programs         (1,631)         899           Net cash provided by financing activities of vehicle programs         899         Capital expenditures         899           Capital expenditures         (44)         440         441         441         441         441         442         442         442         442         443         444         444         444         444         444         444         444         444         444         444         444	Reconciliation of Net income to Adjusted EBITDA:								
Income before income taxes         397         695           Non-vehicle related depreciation and amortization         56         58           Interest expense related to corporate debt, net         73         53           Restructuring and other related charges         4         8           Other (income) expense, net         (2)         —           Reported within operating expenses:         7         2           Cloud computing costs         7         2           COVID-19 charges, net         —         (7)           Unprecedented personal-injury and other legal matters, net         —         1           Adjusted EBITDA         \$ 535         \$ 810           Reconciliation of Net cash provided by operating activities         \$ 819           Net cash provided by operating activities         \$ 819           Net cash used in investing activities of vehicle programs         (1,631)           Net cash provided by financing activities of vehicle programs         899           Capital expenditures         (44)           Change in program and restricted cash         (9)           Other receipts (payments), net         (49)	Net income	\$	312	\$ 527					
Non-vehicle related depreciation and amortization  Interest expense related to corporate debt, net  Restructuring and other related charges  Other (income) expense, net  Cloud computing expenses:  Cloud computing costs  COVID-19 charges, net  Unprecedented personal-injury and other legal matters, net  Adjusted EBITDA  Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Capital expenditures  Change in program and restricted cash  Other receipts (payments), net  Sassing  7 2 2 7 7 2 7 7 7 2 7 7 7 8 8 8 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Provision for income taxes		85	168					
Interest expense related to corporate debt, net	Income before income taxes		397	695					
Restructuring and other related charges 4 8 Other (income) expense, net (2) — Reported within operating expenses:  Cloud computing costs 7 2 COVID-19 charges, net — (7) Unprecedented personal-injury and other legal matters, net — 1  Adjusted EBITDA \$ 535 \$ 810   Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities of vehicle programs (1,631) Net cash used in investing activities of vehicle programs (1,631) Net cash provided by financing activities of vehicle programs (44) Change in program and restricted cash (9) Other receipts (payments), net	Non-vehicle related depreciation and amortization		56	58					
Other (income) expense, net  Reported within operating expenses:  Cloud computing costs  COVID-19 charges, net  Unprecedented personal-injury and other legal matters, net  Adjusted EBITDA  Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities  Net cash provided by financing activities of vehicle programs  Capital expenditures  Change in program and restricted cash  Other receipts (payments), net  (2)  —  (2)  —  (2)  —  (2)  —  (2)  (2)	Interest expense related to corporate debt, net		73	53					
Reported within operating expenses:  Cloud computing costs 7 2 COVID-19 charges, net - (7) Unprecedented personal-injury and other legal matters, net - 1  Adjusted EBITDA \$ 3535 \$ 810   Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities \$ 819 Net cash used in investing activities of vehicle programs (1,631) Net cash provided by financing activities of vehicle programs (244) Change in program and restricted cash (9) Other receipts (payments), net	Restructuring and other related charges		4	8					
Cloud computing costs 7 2 COVID-19 charges, net - (7) Unprecedented personal-injury and other legal matters, net - 1 Adjusted EBITDA \$ 535 \$ 810  Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities \$ 819 Net cash used in investing activities of vehicle programs (1,631) Net cash provided by financing activities of vehicle programs 899 Capital expenditures (44) Change in program and restricted cash (9) Other receipts (payments), net	Other (income) expense, net		(2)	_					
COVID-19 charges, net Unprecedented personal-injury and other legal matters, net  Adjusted EBITDA  Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities Net cash used in investing activities of vehicle programs Net cash provided by financing activities of vehicle programs Capital expenditures Change in program and restricted cash Other receipts (payments), net  (7) (7) (7) (7) (7) (7) (7) (7) (8) (8) (8) (8) (9) (10) (10) (10) (10) (10) (10) (10) (10	Reported within operating expenses:								
Unprecedented personal-injury and other legal matters, net  Adjusted EBITDA  Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities Net cash used in investing activities of vehicle programs Net cash provided by financing activities of vehicle programs Capital expenditures Change in program and restricted cash Other receipts (payments), net	Cloud computing costs		7	2					
Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities Net cash used in investing activities of vehicle programs Net cash provided by financing activities of vehicle programs Capital expenditures Change in program and restricted cash Other receipts (payments), net  \$ 819 (1,631) 899 (44) (9) (1,631) (1,63	COVID-19 charges, net		_	(7)					
Reconciliation of Net cash provided by operating activities to Adjusted Free Cash Flow:  Net cash provided by operating activities  Net cash used in investing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Capital expenditures  Change in program and restricted cash  Other receipts (payments), net  Reconciliation of Net cash provided by operating activities  \$ 819  (1,631)  899  (44)  (44)  (44)  (44)	Unprecedented personal-injury and other legal matters, net		<u> </u>	1					
Net cash provided by operating activities  Net cash used in investing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Capital expenditures  Change in program and restricted cash  Other receipts (payments), net  **819  (1,631)  899  (44)  (44)  (49)  (41)  (41)	Adjusted EBITDA	\$	535	\$ 810					
Net cash used in investing activities of vehicle programs  Net cash provided by financing activities of vehicle programs  Capital expenditures  Change in program and restricted cash  Other receipts (payments), net  (1,631)  899  (44)  (49)  (40)									
Net cash provided by financing activities of vehicle programs  Capital expenditures  Change in program and restricted cash  Other receipts (payments), net  899  (44)  (49)	Net cash provided by operating activities	\$	819						
Capital expenditures (44) Change in program and restricted cash (9) Other receipts (payments), net (4)	Net cash used in investing activities of vehicle programs		(1,631)						
Change in program and restricted cash Other receipts (payments), net  (9)  (4)	Net cash provided by financing activities of vehicle programs		899						
Other receipts (payments), net	Capital expenditures		(44)						
	Change in program and restricted cash		(9)						
Adjusted Free Cash Flow \$ 30	Other receipts (payments), net		(4)						
	Adjusted Free Cash Flow	\$	30						

Refer to Appendix I for the definition of Adjusted EBITDA and Adjusted Free Cash Flow, non-GAAP financial measures. Adjusted EBITDA includes stock-based compensation expense and vehicle related deferred financing fee amortization in the aggregate totaling \$15 million and \$12 million in the three months ended March 31, 2023 and 2022, respectively.

# Avis Budget Group, Inc. KEY METRICS CALCULATIONS (Unaudited) (\$ in millions, except as noted)

	Three Months Ended March 31, 2023				Three Months Ended March 31, 2022					2022		
		Americas	In	ternational		Total		Americas	In	ternational		Total
Revenue per Day (RPD)												
Revenue	\$	2,016	\$	541	\$	2,557	\$	2,000	\$	432	\$	2,432
Currency exchange rate effects		5		32		37		_		_		_
Revenue excluding exchange rate		_										
effects	\$	2,021	\$	573	\$	2,594	\$	2,000	\$	432	\$	2,432
Rental days (000's)		28,274		9,962		38,236		27,482		8,581		36,063
RPD excluding exchange rate effects (in	1	_										
\$'s)	\$	71.49	\$	57.50	\$	67.84	\$	72.76	\$	50.42	\$	67.44
Vehicle Utilization												
Rental days (000's)		28,274		9,962		38,236		27,482		8,581		36,063
Average rental fleet		452,535		168,298		620,833		443,356		150,788		594,144
Number of days in period		90		90		90		90		90		90
Available rental days (000's)		40,728		15,147		55,875		39,902		13,571		53,473
Vehicle utilization		69.4%		65.8%		68.4%		68.9%		63.2%		67.4%
Per-Unit Fleet Costs												
Vehicle depreciation and lease charges,												
net	\$	174	\$	90	\$	264	\$	26	\$	85	\$	111
Currency exchange rate effects		_		5		5		_		_		_
, ,	\$	174	\$	95	\$	269	\$	26	\$	85	\$	111
Average rental fleet		452,535		168,298		620,833		443,356		150,788		594,144
Per-unit fleet costs (in \$'s)	\$	386	\$	566	\$	434	\$	59	\$	558	\$	186
Number of months in period	*	3	*	3	*	3	•	3	*	3	*	3
Per-unit fleet costs per month excluding												
exchange rate effects (in \$'s)	\$	128	\$	189	\$	145	\$	20	\$	186	\$	62
J (- + -)	_		_		_		_		_		_	

Our calculation of rental days and revenue per day may not be comparable to the calculation of similarly-titled metrics by other companies. Currency exchange rate effects are calculated by translating the current-period's results at the prior-period average exchange rates plus any related gains and losses on currency hedges.

Appendix I

# Avis Budget Group, Inc. DEFINITIONS OF NON-GAAP MEASURES AND KEY METRICS

# Adjusted EBITDA

The accompanying press release presents Adjusted EBITDA, which is a non-GAAP measure most directly comparable to net income (loss). Adjusted EBITDA is defined as income (loss) from continuing operations before non-vehicle related depreciation and amortization; any impairment charges; restructuring and other related charges; early extinguishment of debt costs; non-vehicle related interest; transaction-related costs, net; charges for unprecedented personal-injury and other legal matters, net, which includes amounts recorded in excess of \$5 million related to class action lawsuits; non-operational charges related to shareholder activity, which includes third party advisory, legal and other professional fees; COVID-19 charges, net; cloud computing costs; other (income) expense, net; and income taxes.

We believe Adjusted EBITDA is useful to investors as a supplemental measure in evaluating the performance of our operating businesses and in comparing our results from period to period. We also believe that Adjusted EBITDA is useful to investors because it allows them to assess our results of operations and financial condition on the same basis that management uses internally. Adjusted EBITDA is a non-GAAP measure and should not be considered in isolation or as a substitute for net income or other income statement data prepared in accordance with GAAP. Our presentation of Adjusted EBITDA may not be comparable to similarly-titled measures used by other companies. A reconciliation of Adjusted EBITDA from net income (loss) recognized under GAAP is provided on Table 5.

# **Adjusted Free Cash Flow**

Represents net cash provided by operating activities adjusted to reflect the cash inflows and outflows relating to capital expenditures, the investing and financing activities of our vehicle programs, asset sales, if any, and to exclude debt extinguishment costs, transaction-related costs, restructuring and other related charges, charges for unprecedented personal-injury and other legal matters, COVID-19 charges, other (income) expense, and non-operational charges related to shareholder activist activity. We believe that Adjusted Free Cash Flow is useful to management and investors in measuring the cash generated that is available to be used to repay debt obligations, repurchase stock, pay dividends and invest in future growth through new business development activities or acquisitions. Adjusted Free Cash Flow should not be construed as a substitute in measuring operating results or liquidity, and our presentation of Adjusted Free Cash Flow may not be comparable to similarly-titled measures used by other companies. A reconciliation of Adjusted Free Cash Flow from net cash provided by operating activities recognized under GAAP is provided on Table 5.

# **Adjusted EBITDA Margin**

Represents Adjusted EBITDA as a percentage of revenues.

#### **Available Rental Davs**

Defined as Average Rental Fleet times the numbers of days in a given period.

# **Average Rental Fleet**

Represents the average number of vehicles in our fleet during a given period of time.

#### **Currency Exchange Rate Effects**

Represents the difference between current-period results as reported and current-period results translated at the prior-period average exchange rates plus any related currency hedges.

### **Net Corporate Debt**

Represents corporate debt minus cash and cash equivalents.

# **Net Corporate Leverage**

Represents Net Corporate Debt divided by Adjusted EBITDA for the twelve months prior to the date of calculation.

#### **Per-Unit Fleet Costs**

Represents vehicle depreciation, lease charges and gain or loss on vehicles sales, divided by Average Rental Fleet.

### **Rental Days**

Represents the total number of days (or portion thereof) a vehicle was rented during a 24-hour period.

### Revenue per Day

Represents revenues divided by Rental Days.

### **Vehicle Utilization**

Represents Rental Days divided by Available Rental Days.