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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549**

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**FORM 8-K**

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**CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): May 2, 2022

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**Avis Budget Group, Inc.**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**  
(State or Other Jurisdiction of Incorporation)

**001-10308**  
(Commission File Number)

**06-0918165**  
(IRS Employer Identification Number)

**6 Sylvan Way**  
**Parsippany, NJ**  
(Address of Principal Executive Offices)

**07054**  
(Zip Code)

Registrant's telephone number, including area code (973) 496-4700

N/A

(Former name or former address if changed since last report)

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Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

**Title of each class**  
Common Stock, Par Value \$0.01

**Trading Symbol(s)**  
CAR

**Name of each exchange on which registered**  
The Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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## Item 2.02 Results of Operations and Financial Condition.

On May 2, 2022, Avis Budget Group, Inc. (The "Company") reported its first quarter 2022 results. The first quarter 2022 results are discussed in detail in the press release attached hereto as Exhibit 99.1, which is incorporated herein by reference.

The information in this item, including Exhibit 99.1, is being furnished, not filed. Accordingly, the information in this item will not be incorporated by reference into any registration statement filed by the Company, under the Securities Act of 1933, as amended, unless specifically identified therein as being incorporated therein by reference.

## Item 8.01 Other Events.

### *Share Repurchase Program*

On May 2, 2022, the Company's board of directors approved a \$2.0 billion increase to the Company's existing share repurchase authorization. After giving effect to this increase, as of May 2, 2022, the Company had approximately \$2.3 billion of available share repurchase authorization remaining.

Under the Company's stock repurchase program, the Company repurchases shares from time to time in open market transactions, and may also repurchase shares in accelerated share repurchases, tender offers, privately negotiated transactions or by other means. Repurchases may also be made under a plan pursuant to Rule 10b5-1 under the Securities Exchange Act of 1934, as amended. The timing and amount of repurchase transactions will be determined by the Company's management based on its evaluation of market conditions, the Company's share price, legal requirements, restricted payment capacity under its debt instruments and other factors. The stock repurchase program may be suspended, modified or discontinued at any time without prior notice.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	<a href="#">Press Release dated May 2, 2022.</a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AVIS BUDGET GROUP, INC.

By: /s/ Cathleen DeGenova

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Cathleen DeGenova  
Vice President and Chief Accounting Officer

Date: May 2, 2022



## Avis Budget Group Reports Record First Quarter Results

**PARSIPPANY, N.J., May 2, 2022** - Avis Budget Group, Inc. (NASDAQ: CAR) today announced financial results for first quarter 2022.

We ended the quarter with revenues 77% above the first quarter 2021, at \$2.4 billion. Our revenues were driven by rental days as demand improved throughout the quarter and increased revenue per day.

Net income was \$527 million and our Adjusted EBITDA was \$810 million, our best first quarter Adjusted EBITDA in our history. Utilization for the quarter was 67.4% and in-line with first quarter 2021, showing our fleet is well positioned to meet seasonal peak demand.

Our liquidity position at the end of the quarter was approximately \$900 million, with an additional \$1.7 billion of fleet funding capacity. We have well-laddered corporate debt and no meaningful maturities until 2024.

“Despite the impact of Omicron on the first half of the quarter, our team was able to quickly pivot to manage the significantly increasing demand during the back half of the quarter,” said Joe Ferraro, Avis Budget Group Chief Executive Officer. “We focused on diligent fleet management and continued cost optimization to generate a new record first quarter Adjusted EBITDA. I want to thank all the employees for their continued tireless efforts in helping us achieve this milestone.”

### Q1 and April Highlights

- Total Company revenues increased by 77% and 27% compared to first quarter 2021 and 2019, respectively.
- Adjusted EBITDA in the Americas was \$810 million for the first quarter 2022 driven by strong pricing and volume as demand increased throughout the quarter. Utilization for the quarter was 68.9% and in-line with first quarter 2019.
- Adjusted EBITDA in International was \$23 million for the first quarter 2022 driven by pricing and volume along with strong cost optimization, the best first quarter Adjusted EBITDA in International's history.
- Our Board of Directors approved a \$1.0 billion and \$2.0 billion increase to our existing share repurchase authorization in March and May, respectively, bringing our available authorization under the stock repurchase program to \$2.3 billion.

## Investor Conference Call

We will host a conference call to discuss our first quarter results on May 3, 2022, at 8:30 a.m. (ET). Investors may access the call at [ir.avisbudgetgroup.com](http://ir.avisbudgetgroup.com) or by dialing (877) 407-2991 and a replay will be available on our website and at (877) 660-6853 using conference code 13728961.

## About Avis Budget Group

Avis Budget Group, Inc. is a leading global provider of mobility solutions, both through our Avis and Budget brands, which have more than 10,000 rental locations in approximately 180 countries around the world, and through our Zipcar brand, which is the world's leading car sharing network. Avis Budget Group operates most of our car rental offices in North America, Europe and Australasia directly, and operates primarily through licensees in other parts of the world. Avis Budget Group is headquartered in Parsippany, N.J. More information is available at [avisbudgetgroup.com](http://avisbudgetgroup.com).

## Forward-Looking Statements

*Certain statements in this press release constitute "forward-looking statements." Any statements that refer to outlook, expectations or other characterizations of future events, circumstances or results, including all statements related to our future results, impacts from the COVID-19 outbreak, future travel levels, cost-saving actions, the global semiconductor shortage and liquidity and cash flows are forward-looking statements. Various risks that could cause future results to differ from those expressed by the forward-looking statements included in this press release include, but are not limited to, the severity and duration of the COVID-19 outbreak, which is expected to continue to have a significant impact on our operations, and resulting economic conditions and related restrictions, the high level of competition in the mobility industry, changes in our fleet costs, including as a result of a change in the cost of new vehicles, manufacturer recalls and/or the value of used vehicles, disruption in the supply of new vehicles, disposition of vehicles not covered by manufacturer repurchase programs, our ability to realize our estimated cost savings on a timely basis, or at all, the financial condition of the manufacturers that supply our rental vehicles, including as a result of the global semiconductor shortage, which could affect their ability to perform their obligations under our repurchase and/or guaranteed depreciation arrangements, the significant decline in travel demand as a result of COVID-19, including the current and any further disruptions in airline passenger traffic, the absence of an improvement in or any further deterioration in economic conditions generally, particularly during our peak season and/or in key market segments, any occurrence or threat of terrorism, the current and any future pandemic diseases or other natural disasters, any changes to the cost or supply of fuel, risks related to acquisitions or integration of acquired businesses, risks associated with litigation, including class action lawsuits, governmental or regulatory inquiries or investigations, risks related to the security of our information technology systems, disruptions in our communication networks, changes in tax or other regulations, a significant increase in interest rates or borrowing costs, our ability to obtain financing for our global operations, including the funding of our vehicle fleet via asset-backed securities markets, any fluctuations related to the mark-to-market of derivatives which hedge our exposure to exchange rates, interest rates and fuel costs, our ability to meet the covenants contained in the agreements governing our indebtedness, and our ability to accurately estimate our future results and implement our cost savings actions. Other unknown or unpredictable factors could also have material adverse effects on our performance or achievements, such as the potential effects on the world economy and markets, elections and government shutdowns, as a result of Russia's recent invasion of Ukraine. Important assumptions and other important factors that could cause actual results to differ materially from those in the forward-looking statements are specified in Avis Budget Group's Annual Report on Form 10-K for the year ended December 31, 2021 and in other filings and furnishings made by us with the Securities and Exchange Commission (the "SEC") from time to time. We undertake no obligation to publicly update any forward-looking statements to reflect subsequent events or circumstances.*

## **Non-GAAP Financial Measures and Key Metrics**

*This release includes financial measures such as Adjusted EBITDA, Adjusted net income and Adjusted free cash flow, as well as other financial measures that are not considered generally accepted accounting principles ("GAAP") measures as defined under SEC rules. Important information regarding such measures is contained in the financial tables to this release and in Appendix I, including the definitions of these measures and reconciliations to the closest comparable GAAP measures. The Company and its management believe that these non-GAAP measures are useful to investors in measuring our comparable period-over-period results. The GAAP measures most directly comparable to Adjusted EBITDA, Adjusted free cash flow, Adjusted pretax income (loss), Adjusted net income (loss) and Adjusted diluted earnings (loss) per share are net income (loss), net cash provided by operating activities, income (loss) before income taxes, net income (loss) attributable to Avis Budget Group, Inc. and diluted earnings (loss) per share, respectively. Foreign currency translation effects on our results are quantified by translating the current period's non-U.S. dollar-denominated results using the currency exchange rates of the prior period of comparison including any related gains and losses on currency hedges. Per-unit fleet costs, which represent vehicle depreciation, lease charges and gain or loss on vehicle sales, divided by average rental fleet, are calculated on a per-month basis.*

### **Contact**

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**Tables Follow**

**Avis Budget Group, Inc.**  
**SUMMARY DATA SHEET**  
(In millions, except per share data)

	Three Months Ended March 31,		
	2022	2021	% Change
<b>Income Statement and Other Items</b>			
Revenues	\$ 2,432	\$ 1,372	77 %
Income (loss) before income taxes	695	(250)	378 %
Net income (loss)	527	(170)	410 %
Earnings (loss) per share - diluted	9.71	(2.43)	500 %
<b>Adjusted Earnings Measures (non-GAAP)<sup>(A)</sup></b>			
Adjusted EBITDA	810	47	n/m
Adjusted pretax income (loss)	713	(64)	n/m
Adjusted net income (loss)	544	(32)	n/m
Adjusted earnings (loss) per share - diluted	9.99	(0.46)	n/m
<b>As of</b>			
	March 31, 2022	December 31, 2021	
<b>Balance Sheet Items</b>			
Cash and Cash Equivalents	\$ 550	\$ 534	
Vehicles, net	13,987	12,866	
Debt under vehicle programs	12,099	11,390	
Corporate debt	4,705	4,009	
Stockholders' equity attributable to Avis Budget Group, Inc.	(992)	(220)	
<b>Segment Results</b>			
	Three Months Ended March 31,		
	2022	2021	% Change
<b>Revenues</b>			
Americas	\$ 2,000	\$ 1,080	85%
International	432	292	48%
Corporate and Other	—	—	n/m
Total Company	<u>\$ 2,432</u>	<u>\$ 1,372</u>	77%
<b>Adjusted EBITDA</b>			
Americas	\$ 810	\$ 108	650%
International	23	(50)	146%
Corporate and Other	(23)	(11)	n/m
Total Company	<u>\$ 810</u>	<u>\$ 47</u>	n/m

n/m Not meaningful.

(A) See Table 5 for reconciliations of non-GAAP measures and Appendix I for definitions.

**Avis Budget Group, Inc.**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In millions, except per share data)

	<b>Three Months Ended March 31,</b>	
	<b>2022</b>	<b>2021</b>
<b>Revenues</b>	\$ 2,432	\$ 1,372
<b>Expenses</b>		
Operating	1,147	832
Vehicle depreciation and lease charges, net	111	254
Selling, general and administrative	283	182
Vehicle interest, net	77	75
Non-vehicle related depreciation and amortization	58	68
Interest expense related to corporate debt, net:		
Interest expense	53	61
Early extinguishment of debt	—	129
Restructuring and other related charges	8	20
Transaction-related costs, net	—	1
<b>Total expenses</b>	<b>1,737</b>	<b>1,622</b>
<b>Income (loss) before income taxes</b>	<b>695</b>	<b>(250)</b>
Provision for (benefit from) income taxes	168	(80)
<b>Net income (loss)</b>	<b>527</b>	<b>(170)</b>
Less: net loss attributable to non-controlling interests	(2)	—
<b>Net income (loss) attributable to Avis Budget Group, Inc</b>	<b>\$ 529</b>	<b>\$ (170)</b>
<b>Earnings (loss) per share</b>		
Basic	\$ 9.96	\$ (2.43)
Diluted	\$ 9.71	\$ (2.43)
<b>Weighted average shares outstanding</b>		
Basic	53.1	69.9
Diluted	54.5	69.9



**Avis Budget Group, Inc.**  
**KEY METRICS SUMMARY**

	Three Months Ended March 31,		
	2022	2021	% Change
<b>Americas</b>			
Rental Days (000's)	27,482	18,021	52 %
Revenue per Day, excluding exchange rate effects <sup>(A)</sup>	\$ 72.76	\$ 59.92	21 %
Average Rental Fleet	443,356	294,634	50 %
Vehicle Utilization	68.9 %	68.0%	0.9 pps
Per-Unit Fleet Costs per Month, excluding exchange rate effects <sup>(A)</sup>	\$ 20	\$ 208	(90)%
<b>International</b>			
Rental Days (000's)	8,581	6,825	26 %
Revenue per Day, excluding exchange rate effects <sup>(A)</sup>	\$ 53.76	\$ 42.88	25 %
Average Rental Fleet	150,788	117,470	28 %
Vehicle Utilization	63.2 %	64.6%	(1.4) pps
Per-Unit Fleet Costs per Month, excluding exchange rate effects <sup>(A)</sup>	\$ 198	\$ 199	(1)%
<b>Total</b>			
Rental Days (000's)	36,063	24,846	45 %
Revenue per Day, excluding exchange rate effects <sup>(A)</sup>	\$ 68.24	\$ 55.24	24 %
Average Rental Fleet	594,144	412,104	44 %
Vehicle Utilization	67.4 %	67.0%	0.4 pps
Per-Unit Fleet Costs per Month, excluding exchange rate effects <sup>(A)</sup>	\$ 65	\$ 205	(68)%

Refer to Table 6 for key metrics calculations and Appendix I for key metrics definitions.

(A) The following metrics include changes in currency exchange rates:

	Three Months Ended March 31,		
	2022	2021	% Change
<b>Americas</b>			
Revenue per Day	\$ 72.76	\$ 59.92	21 %
Per-Unit Fleet Costs per Month	\$ 20	\$ 208	(90)%
<b>International</b>			
Revenue per Day	\$ 50.42	\$ 42.88	18 %
Per-Unit Fleet Costs per Month	\$ 186	\$ 199	(7)%
<b>Total</b>			
Revenue per Day	\$ 67.44	\$ 55.24	22 %
Per-Unit Fleet Costs per Month	\$ 62	\$ 205	(70)%

**Avis Budget Group, Inc.**  
**CONSOLIDATED CONDENSED SCHEDULES OF CASH FLOWS AND ADJUSTED FREE CASH FLOWS**  
(In millions)

**CONSOLIDATED CONDENSED SCHEDULE OF CASH FLOWS**

	Three Months Ended March 31, 2022
<b>Operating Activities</b>	
Net cash provided by operating activities	\$ 1,148
<b>Investing Activities</b>	
Net cash used in investing activities exclusive of vehicle programs	\$ (14)
Net cash used in investing activities of vehicle programs	(1,151)
Net cash used in investing activities	\$ (1,165)
<b>Financing Activities</b>	
Net cash used in financing activities exclusive of vehicle programs	\$ (581)
Net cash provided by financing activities of vehicle programs	611
Net cash provided by financing activities	\$ 30
Effect of changes in exchange rates on cash and cash equivalents, program and restricted cash	\$ (2)
Net change in cash and cash equivalents, program and restricted cash	11
<b>Cash and cash equivalents, program and restricted cash, beginning of period <sup>(A)</sup></b>	<b>626</b>
<b>Cash and cash equivalents, program and restricted cash, end of period <sup>(B)</sup></b>	<b>\$ 637</b>

**CONSOLIDATED SCHEDULE OF ADJUSTED FREE CASH FLOWS <sup>(C)</sup>**

	Three Months Ended March 31, 2022
Income before income taxes	\$ 695
Add-back of non-vehicle related depreciation and amortization <sup>(D)</sup>	60
Add-back of restructuring and other related costs	8
Add-back of COVID-19 charges	(7)
Add-back of unprecedented personal-injury and other legal matters, net	1
Working capital and other	279
Capital expenditures <sup>(E)</sup>	(46)
Tax payments, net of refunds	(10)
Vehicle programs and related <sup>(F)</sup>	(379)
<b>Adjusted free cash flow</b>	<b>\$ 601</b>
Acquisition and related payments, net of acquired cash	\$ (1)
Borrowings, net of debt repayments	724
Restructuring and other related payments	(5)
Transaction-related payments	(1)
Repurchases of common stock	(1,299)
Change in program cash	(2)
Change in restricted cash	(1)
Foreign exchange effects, financing costs and other	(5)
<b>Net change in cash and cash equivalents, program and restricted cash (per above)</b>	<b>\$ 11</b>

## RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES TO ADJUSTED FREE CASH FLOW

	Three Months Ended March 31, 2022	
<b>Net cash provided by operating activities (per above)</b>	<b>\$</b>	<b>1,148</b>
Investing activities of vehicle programs		(1,151)
Financing activities of vehicle programs		611
Capital expenditures		(37)
Proceeds received on sale of assets and nonmarketable equity securities		1
Change in program cash		2
Change in restricted cash		1
Acquisition and disposition-related payments		20
Restructuring and other related payments		5
Transaction-related payments		1
<b>Adjusted free cash flow (per above)</b>	<b>\$</b>	<b>601</b>

- (A) Consists of cash and cash equivalents of \$534 million, program cash of \$89 million and restricted cash of \$3 million.
- (B) Consists of cash and cash equivalents of \$550 million, program cash of \$85 million and restricted cash of \$2 million.
- (C) See Appendix I for the definition of Adjusted free cash flow.
- (D) Includes \$2 million of cloud computing costs.
- (E) Includes \$9 million of cloud computing implementation costs.
- (F) Includes vehicle-backed borrowings (repayments) that are incremental to amounts required to fund incremental (reduced) vehicle and vehicle-related assets. Also includes \$17 million of vehicles sold in the divestiture of our operations in the United States Virgin Islands and the Netherlands.

**Avis Budget Group, Inc.**  
**DEFINITIONS AND RECONCILIATIONS OF NON-GAAP MEASURES**  
(In millions, except per share data)

The accompanying press release includes certain non-GAAP (generally accepted accounting principles) financial measures as defined under SEC rules. To the extent not provided in the press release or accompanying tables, we have provided the reasons we present these non-GAAP financial measures and a description of what they represent in Appendix I. For each non-GAAP financial measure a reconciliation to the most comparable GAAP financial measure is calculated and presented below with reconciliations of net income (loss), income (loss) before income taxes and diluted earnings (loss) per share to Adjusted EBITDA and our Adjusted earnings measures.

	Three Months Ended March 31,	
	2022	2021
<b>Reconciliation of Net income (loss) to Adjusted EBITDA:</b>		
<b>Net income (loss)</b>	\$ 527	\$ (170)
Add: Provision for (benefit from) income taxes	168	(80)
<b>Income (loss) before income taxes</b>	<b>695</b>	<b>(250)</b>
Add certain items:		
Acquisition-related amortization expense	16	18
Restructuring and other related charges	8	20
Unprecedented personal-injury and other legal matters, net <sup>(A)</sup>	1	—
Early extinguishment of debt	—	129
Transaction-related costs, net	—	1
COVID-19 charges <sup>(B)</sup>	(7)	18
<b>Adjusted pretax income (loss)</b>	<b>713</b>	<b>(64)</b>
Add: Non-vehicle related depreciation and amortization (excluding acquisition-related amortization expense) <sup>(C)</sup>	44	50
Interest expense related to corporate debt, net (excluding early extinguishment of debt)	53	61
<b>Adjusted EBITDA</b>	<b>\$ 810</b>	<b>\$ 47</b>

**Reconciliation of Net income (loss) attributable to Avis Budget Group, Inc. to adjusted net income (loss):**

Net income (loss) attributable to Avis Budget Group, Inc.	\$ 529	\$ (170)
Add certain items, net of tax:		
Acquisition-related amortization expense	12	13
Restructuring and other related charges	7	15
Unprecedented personal-injury and other legal matters, net	1	—
Early extinguishment of debt	—	96
Transaction-related costs, net	—	1
COVID-19 charges	(5)	13
<b>Adjusted net income (loss)</b>	<b>\$ 544</b>	<b>\$ (32)</b>
<b>Earnings (loss) per share - Diluted</b>	<b>\$ 9.71</b>	<b>\$ (2.43)</b>
<b>Adjusted diluted earnings (loss) per share</b>	<b>\$ 9.99</b>	<b>\$ (0.46)</b>
<b>Shares used to calculate Adjusted diluted earnings (loss) per share</b>	<b>54.5</b>	<b>69.9</b>

(A) Reported within operating expenses in our Consolidated Statements of Operations.

(B) The following table presents the unusual, direct and incremental costs due to the COVID-19 pandemic.

	Three Months Ended March 31,	
	2022	2021
Minimum annual guaranteed rent in excess of concession fees, net	\$ (7)	\$ 19
Vehicles damaged in overflow parking lots, net of insurance proceeds	—	(6)
Other charges	—	5
Operating expenses	\$ (7)	\$ 17
Selling, general and administrative expenses	\$ —	\$ 1
COVID-19 charges, net	\$ (7)	\$ 18

(C) For the three months ended March 31, 2022 consists of \$2 million within operating expenses in our Consolidated Statements of Operations related to cloud computing costs.

**Avis Budget Group, Inc.**  
**KEY METRICS CALCULATIONS**  
(\$ in millions, except as noted)

	Three Months Ended March 31, 2022			Three Months Ended March 31, 2021		
	Americas	International	Total	Americas	International	Total
<b>Revenue per Day (RPD)</b>						
Revenue	\$ 2,000	\$ 432	\$ 2,432	\$ 1,080	\$ 292	\$ 1,372
Currency exchange rate effects	—	29	29	—	—	—
Revenue excluding exchange rate effects	\$ 2,000	\$ 461	\$ 2,461	\$ 1,080	\$ 292	\$ 1,372
Rental days (000's)	27,482	8,581	36,063	18,021	6,825	24,846
RPD excluding exchange rate effects (in \$'s)	\$ 72.76	\$ 53.76	\$ 68.24	\$ 59.92	\$ 42.88	\$ 55.24
<b>Vehicle Utilization</b>						
Rental days (000's)	27,482	8,581	36,063	18,021	6,825	24,846
Average rental fleet	443,356	150,788	594,144	294,634	117,470	412,104
Number of days in period	90	90	90	90	90	90
Available rental days (000's)	39,902	13,571	53,473	26,517	10,572	37,089
Vehicle utilization	68.9 %	63.2 %	67.4 %	68.0 %	64.6 %	67.0 %
<b>Per-Unit Fleet Costs</b>						
Vehicle depreciation and lease charges, net	\$ 26	\$ 85	\$ 111	\$ 184	\$ 70	\$ 254
Currency exchange rate effects	—	5	5	—	—	—
	\$ 26	\$ 90	\$ 116	\$ 184	\$ 70	\$ 254
Average rental fleet	443,356	150,788	594,144	294,634	117,470	412,104
Per-unit fleet costs (in \$'s)	\$ 59	\$ 595	\$ 195	\$ 623	\$ 597	\$ 615
Number of months in period	3	3	3	3	3	3
Per-unit fleet costs per month excluding exchange rate effects (in \$'s)	\$ 20	\$ 198	\$ 65	\$ 208	\$ 199	\$ 205

Our calculation of rental days and revenue per day may not be comparable to the calculation of similarly-titled metrics by other companies. Currency exchange rate effects are calculated by translating the current-year results at the prior-period average exchange rates plus any related gains and losses on currency hedges.

**Avis Budget Group, Inc.**  
**DEFINITIONS OF NON-GAAP MEASURES AND KEY METRICS**

**Adjusted EBITDA**

The accompanying press release presents Adjusted EBITDA, which represents income (loss) from continuing operations before non-vehicle related depreciation and amortization, any impairment charges, restructuring and other related charges, early extinguishment of debt costs, non-vehicle related interest, transaction-related costs, net, charges for unprecedented personal-injury and other legal matters, net, which includes amounts recorded in excess of \$5 million related to class action lawsuits, non-operational charges related to shareholder activist activity, which include third party advisory, legal and other professional service fees, COVID-19 charges and income taxes. COVID-19 charges include unusual, direct and incremental costs due to the COVID-19 pandemic such as minimum annual guaranteed rent in excess of concession fees for the period, overflow parking for idle vehicles and related shuttling costs, incremental cleaning supplies to sanitize vehicles and facilities, and losses associated with vehicles damaged in overflow parking lots, net of insurance proceeds. Adjusted EBITDA includes stock-based compensation expense and deferred financing fee amortization totaling \$12 million and \$9 million in first quarter 2022 and 2021, respectively.

We believe that Adjusted EBITDA is useful to investors as a supplemental measure in evaluating the aggregate performance of our operating businesses and in comparing our results from period to period. Adjusted EBITDA is the measure that is used by our management, including our chief operating decision maker, to perform such evaluation. Adjusted EBITDA is also a component in the determination of management's compensation. Adjusted EBITDA should not be considered in isolation or as a substitute for net income or other income statement data prepared in accordance with GAAP and our presentation of Adjusted EBITDA may not be comparable to similarly-titled measures used by other companies. A reconciliation of Adjusted EBITDA from net income (loss) recognized under GAAP is provided on Table 5.

**Adjusted Earnings Non-GAAP Measures**

The accompanying tables present Adjusted pretax income (loss), Adjusted net income (loss) and Adjusted diluted earnings (loss) per share, which exclude certain items. We believe that these measures referred to above are useful to investors as supplemental measures in evaluating our aggregate performance. We exclude restructuring and other related charges, transaction-related costs, costs related to early extinguishment of debt and certain other items as such items are not representative of the results of operations of our business less a provision for income taxes derived utilizing applicable statutory tax rates for each item. A reconciliation of our Adjusted earnings Non-GAAP measures from the appropriate measures recognized under GAAP is provided on Table 5.

**Adjusted Free Cash Flow**

Represents Net Cash Provided by Operating Activities adjusted to reflect the cash inflows and outflows relating to capital expenditures, the investing and financing activities of our vehicle programs, asset sales, if any, and to exclude debt extinguishment costs, transaction-related costs, restructuring and other related charges, charges for unprecedented personal-injury and other legal matters, COVID-19 charges and non-operational charges related to shareholder activist activity. We believe that Adjusted Free Cash Flow is useful to management and investors in measuring the cash generated that is available to be used to repay debt obligations, repurchase stock, pay dividends and invest in future growth through new business development activities or acquisitions. Adjusted Free Cash Flow should not be construed as a substitute in measuring operating results or liquidity, and our presentation of Adjusted Free Cash Flow may not be comparable to similarly-titled measures used by other companies. A reconciliation of Adjusted Free Cash Flow to the appropriate measure recognized under GAAP is provided on Table 4.

**Adjusted EBITDA Margin**

Represents Adjusted EBITDA as a percentage of revenues.

**Available Rental Days**

Defined as Average Rental Fleet times the numbers of days in a given period.

**Average Rental Fleet**

Represents the average number of vehicles in our fleet during a given period of time.

**Currency Exchange Rate Effects**

Represents the difference between current-period results as reported and current-period results translated at the prior-period average exchange rates plus any related currency hedges.

**Net Corporate Debt**

Represents corporate debt minus cash and cash equivalents.

**Net Corporate Leverage**

Represents Net Corporate Debt divided by Adjusted EBITDA for the twelve months prior to the date of calculation.

**Per-Unit Fleet Costs**

Represents vehicle depreciation, lease charges and gain or loss on vehicles sales, divided by Average Rental Fleet.

**Rental Days**

Represents the total number of days (or portion thereof) a vehicle was rented during a 24-hour period.

**Revenue per Day**

Represents revenues divided by Rental Days.

**Vehicle Utilization**

Represents Rental Days divided by Available Rental Days.